



**Dadi International Group Limited**  
**大地國際集團有限公司**

*(Incorporated in the Cayman Islands and continued in Bermuda with limited liability)*  
(Stock Code: 8130)

ANNUAL REPORT **2021**

## **CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)**

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# Corporate Information

## Executive Directors

Mr. Qu Zhongrang  
Mr. Fu Yuanhong (*Chairman*)  
Mr. Wu Xiaoming (*Executive Vice Chairman and Chief Executive Officer*)

## Non-executive Directors

Mr. Ju Mengjun  
Mr. Zhang Xiongfeng

## Independent Non-executive Directors

Dr. Zhang Wei  
Mr. Law Yui Lun  
Dr. Jin Lizuo

## Joint Company Secretaries

Mr. Chen Yong  
Ms. Mak Po Man Cherie

## Compliance Officer

Mr. Fu Yuanhong

## Authorised Representatives

Mr. Fu Yuanhong  
Ms. Mak Po Man Cherie

## Registered Office

Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## Principal Share Registrar and Transfer Office

Conyers Corporate Services (Bermuda) Limited  
Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## Hong Kong Branch Share Registrar and Transfer Office

Tricor Secretaries Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## Audit Committee

Mr. Law Yui Lun (*Chairman*)  
Mr. Zhang Xiongfeng  
Dr. Zhang Wei  
Dr. Jin Lizuo

## Remuneration Committee

Dr. Zhang Wei (*Chairman*)  
Mr. Fu Yuanhong  
Mr. Wu Xiaoming  
Mr. Law Yui Lun  
Dr. Jin Lizuo

## Nomination Committee

Mr. Fu Yuanhong (*Chairman*)  
Dr. Zhang Wei  
Mr. Law Yui Lun  
Dr. Jin Lizuo

## Auditors

HLB Hodgson Impey Cheng Limited  
*Certified Public Accountants*

## Legal Advisers

*As to Hong Kong Law*  
DLA Piper Hong Kong

*As to Bermuda Law*  
Conyers Dill and Pearman

## Head Office and Principal Place of Business in Hong Kong

Unit 1504-1506, 15th Floor  
Office Tower, Convention Plaza  
1 Harbour Road  
Wanchai, Hong Kong

## Principal Bankers

Hang Seng Bank Limited  
China Construction Bank (Asia) Corporation Limited

## Corporate Website

<http://www.dadi-international.com.hk>

## GEM Stock Code

08130

# Chairman's Statement

Dear shareholders,

On behalf of the board (the "Board") of directors (the "Directors") of the Company, I hereby present the results of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2021 (the "Year").

The year of 2020 was an exceedingly difficult year for both the world and Dadi International. Owing to the impact of the COVID-19 pandemic, the world economy slowed down significantly, and the Group had also suffered from the impact and faced with severe operating conditions.

On 9 February 2021, the Group completed the acquisition of Shanxi Jinxin Keyuan Environmental Protection Science and Technology Company Limited (山西晉新科源環保科技有限公司) ("Jinxin Keyuan"), which enabled the Group to achieve a new breakthrough and progress in the arena of science and technology, energy- and environmental protection-related sectors.

During the Year, the Company recorded a decrease in revenue of approximately 49.7% to approximately HK\$615.9 million (2020: approximately HK\$1,225.0 million). The revenue was generated from publication, purchase and distribution of books, environmental consultancy services and other business segments. The Group realized a loss attributable to owners of the Company of approximately HK\$152.5 million (2020: profit attributable to owners of the Company of approximately HK\$34.6 million). Such change was mainly attributable to the Group's recognition of the net allowance for expected credit losses by the Group in light of the impact from COVID-19 pandemic on a number of industries and the economy in general, details of which are set out in the section headed "Management Discussion and Analysis – Financial Review" in this annual report.

Since the beginning of 2021, with the COVID-19 pandemic gradually brought under control in the People's Republic of China (the "PRC") domestically, the economy commenced its rebounding process, with the economic growth rate expected to rise to approximately 8.8%. The Group is full of confidence in the PRC's economic prospect and long-term sustained and stable growth, and will seize this opportunity to increase its investment in environmental consultancy services sector alongside with maintaining its current business performance on publication, purchase and distribution of books, and strive to improve its operating performance to a higher level this year.

Finally, I would like to thank our Board, management and staff for their contributions to the Group. I would also like to extend my sincere gratitude to our shareholders, business partners, customers and suppliers for their continued support.



**Fu Yuanhong**  
*Chairman*

# Management Discussion and Analysis

## General

During the Year, the Group is principally engaged in publication, purchase and distribution of books, as well as environmental consultancy services and other businesses.

## Business Overview

### Industry Overview

#### *Books Industry*

In recent years, the PRC has implemented a series of major construction projects for primary and secondary education such as “the transformation of school with poor condition” and “the balanced compulsory education of up to standard”, aiming at comprehensively improving the basic operating conditions for primary schools and secondary schools. At the same time, education authorities at all levels have also begun to appreciate the impact and role of libraries in primary and secondary schools in school education. At present, there are approximately 250,000 libraries in primary and secondary schools. Most of the primary and secondary schools in the PRC have established libraries, while 19% of which in the districts and counties across the country is not equipped with libraries. On 20 May 2015, the Ministry of Education, the Ministry of Culture and the State Administration of Press, Publication, Radio, Film and Television of the PRC promulgated the Opinions on Strengthening the Construction and Application of Libraries in Primary and Secondary Schools in the New Era (《關於加強新時期中小學圖書館建設與應用工作的意見》), which specified the determination of the Recommended Book List for Libraries in Primary and Secondary Schools Nationwide (《全國中小學圖書館(室)推薦書目》) as guided and prepared by the Ministry of Education to be the main reference basis for the collection and procurement of libraries in primary and secondary schools. By 2020, the vast majority of primary and secondary schools would have established their libraries in accordance with national standards. According to the requirement of the latest version of Regulation for Libraries in Primary and Secondary Schools (《中小學圖書館(室)規程》) issued in 2018, the number of books collected by such libraries should not be lower than the stipulated standard in the Number of Books Collected by Libraries in Primary and Secondary Schools (《中小學圖書館(室)藏書量》), representing an increase of 10 volumes per person where compared to that stipulated in the corresponding regulation of 2003. Taking into account the demand for books arising from newly-established libraries and old book updates, the total market size of books supplied by libraries in primary and secondary schools nationwide will exceed 5,700,000,000 volumes in the next five years, realising a large overall market capacity. On 15 October 2019, the Department of Basic Education under the Ministry of Education promulgated the Notice on Launching Campaign for the Review and Cleanup of Libraries in Primary and Secondary Schools (《關於開展全國中小學圖書館審查清理專項行動的通知》), which required the review and clean-up of obsolete books supplied by libraries in primary and secondary schools, with the Recommended Book List for Libraries in Primary and Secondary Schools Nationwide (《全國中小學圖書館(室)推薦書目》) as the major reference basis for the supply of books by libraries. Such campaign will accelerate the clean-up and update of books supplied by libraries in primary and secondary schools.

# Management Discussion and Analysis

## *Environmental Protection and Consultancy Industry*

In November 2016, the State Council issued the 13th Five-Year Plan for Ecological and Environmental Protection (《「十三五」生態環境保護規劃》), which illustrated the direction for the PRC's ecological and environmental protection work in the next five years. In March 2017, the State Council approved the 13th Five-Year Plan for Nuclear Safety and Radioactive Pollution Prevention and Control with the Vision 2025 (《核安全與放射性污染防治「十三五」規劃及二零二五年遠景目標》), clearly defining the new directions and goals for the nuclear safety and the prevention and control of radioactive pollution during the period of the 13th Five-year Plan. Both plans clearly propose "strengthening the supervision and management of associated radioactive mines", "ensuring the radiation environmental safety of associated radioactive mines", and "strengthening the radiation environmental management of associated radioactive mines", placing the safety management of the radiation environment of associated radioactive mines and the prevention and control of radioactive pollution to an unprecedented position. In this context, the relevant market potential will continue to grow.

In respect of telecommunication base stations, there are more than 5 million base stations to service the 4G networks in China, while the 5G network would need to support 1 million devices per square kilometer, the network construction must be very dense, requiring a large number of small base stations to support the network infrastructure. Pursuant to the Notice on Issuing the Memorandum of Environmental Protection Work for Communication Base Stations (《關於印發通信基站環境保護工作備忘錄的通知》), it is clearly stipulated in the Shanxi Province Communication Facilities Construction and Protection Regulations (《山西省通信設施建設與保護條例》), the construction unit of communication facilities shall assess the level of the electromagnetic radiation of the communication base station, publish the test results to the public, and be responsible for the authenticity of the test results. Therefore, as the 5G era approaches, the "four major operators" in the province currently owning and operating a large number of existing mobile communication base stations will further install and put into operation a large number of 5G communication base stations during the 14th Five-Year Plan period. This industry will be the most significant business growth point for the radiation testing services. In addition, radio and television transmitting stations and numerous meteorological radars and navigation radar stations in Shanxi Province shall constitute countless electromagnetic sources, most of which will require completion of the requisite environmental protection procedures, as well as the need to conduct radiation environmental assessment and monitoring.

In respect of the power industry, wind power projects and photovoltaic power generation projects are among the key new energy projects in the PRC, and are the key support projects in the strategic emerging energy development. There are a number of areas in Shanxi Province suitable to build wind farms and install photovoltaic power generation panels. Taking into account of the good development value for wind and solar energy, a large number of wind and solar power plants have been established in recent years. At the same time, as a major energy province, there are a large number of power transmission and transformation facilities in Shanxi Province, with voltage levels of 500kV, 220kV, 110kV AC transmission and transformation, and its 1,000kV UHV transmission and transformation, as well as newly developed DC high-voltage transmission projects. These present a large potential for radiation monitoring demands.

# Management Discussion and Analysis

In respect of radiation in general and from nuclear operations, the State has implemented the Law on Prevention and Control of Radioactive Pollution of the People's Republic of China (《中華人民共和國放射性污染防治法》) since 1 October 2003, incorporating nuclear technology utilization projects into the radiation safety license management. Regulations on Safety and Protection of Radioisotopes and Radioactive Devices (《放射性同位素與射線裝置安全和防護條例》) and the Administrative Measures for the Safety Permit for Radioisotopes and Radiation Devices (《放射性同位素與射線裝置安全許可管理辦法》) were revised successively in 2014 and 2017, setting the direction for nuclear and radiation environmental protection industries. In addition, a number of technical specifications have been revised. In view of the current Requirements for radiological protection in medical X-ray diagnosis (《醫用X射線診斷衛生防護標準》) (GBZ 130-2013), Radiological protection standards for clinical nuclear medicine (《臨床核醫學科衛生防護標準》) (GBZ120-2006) and other standards, Letter from the General Office of the National Health Commission of the PRC on publicly soliciting opinions on three national occupational health standards (draft for comments) including the "Requirements for radiological protection in diagnostic radiology" (國家衛生計生委辦公廳關於公開徵求《放射診斷放射防護要求》等3項國家職業衛生標準(徵求意見稿)意見的函), the original standards were refined and supplemented from three aspects, namely radiation diagnosis, radiation therapy and nuclear medicine. Meanwhile, the implementing of Monitoring Method for Electromagnetic Radiation Environment of Mobile Communication Base Station (《移動通信基站電磁輻射環境監測方法》) (HJ972-2018) effective from 1 January 2019 and other relevant standards provide legal safeguards and basis for the development of the Company's business in respect of environmental assessment and monitoring of nuclear and radiation activities.

While there are no nuclear facilities in Shanxi Province, nuclear technology applications are present in the province. At present, there are 1,459 nuclear technology utilization units in the province, comprising mainly nuclear medicine departments, radiotherapy rooms and diagnostic radiology departments in hospitals, scientific research units for industrial flaw detection, well logging, density and ash analysis, and China Institute for Radiation Protection, in which 3,506 sealed radioactive sources are used, and a large number of radiation devices are equipped. There are also development and utilization of associated radioactive mines. Shanxi Province is a major province of mineral resources, thereby presenting a prominent market potential to strengthen the monitoring of surrounding radiation environment and effluent.

## Business Review

### Publication, Purchase and Distribution of Books

The Group is mainly engaged in publication, purchase and distribution of books through Dadi Feichi Culture Development (Shanghai) Company Limited (大地飛馳文化發展(上海)有限公司) ("Dadi Feichi"), a non-wholly owned subsidiary of the Company.

As of 31 March 2021, Dadi Feichi recorded the sales of approximately RMB532.1 million during the Year and issued more than 5,193 types of books with approximately 49.9 million volumes, and achieved a gross profit of approximately RMB104.2 million. During the Year, the revenue contributed by such segment was approximately HK\$608.5 million (2020: HK\$1,123.0 million); and the profit of this business segment for the Year was approximately HK\$39.7 million (2020: HK\$155.6 million). The decreases in the revenue and profit of this business segment from those of the previous financial year were mainly attributable to the prolonged duration required for supplying library books to secondary and primary schools under the impact from COVID-19 pandemic, the delay in the operations along the business chain led to an overall reduction of business activities in this business segment during the Year.

# Management Discussion and Analysis

## Environmental Consultancy Services Business

During the Year, the Group completed the acquisition of Jinxin Keyuan, which is an important step for the Group to develop its environmental consultancy services business. The company is principally engaged in the environmental monitoring business in the field of nuclear activities and radiation, in particular, environmental impact assessment of construction projects, acceptance of completed environmental protection projects, technical consultation services, inspection and testing of radiation projects and initial training of radiation workers in Shanxi Province, the PRC. The target markets are concentrated in the telecommunications and energy sectors. Its major customers include the State Grid Shanxi Electric Power Company, Jinneng Power Company, China Mobile Shanxi Branch, China Telecom Shanxi Branch, China Unicom Shanxi Branch and Shanxi Branch of China Tower Corporation Limited, etc. Please refer to the section headed "Material Acquisitions and Disposal of Subsidiaries, Associates and Joint Ventures" below for details. This segment contributed revenue of approximately HK\$4.2 million to the Group during the Year since completion of the said acquisition in February 2021; and the profit of this business segment during the Year was approximately HK\$0.6 million.

## Advertising and Media Related Services

During the Year, the revenue contributed by such segment was nil (2020: HK\$101.2 million). The loss of this business segment for the Year was HK\$159.9 million (2020: profit of HK\$11.3 million).

Reference is made to the announcement of the Company dated 9 October 2020. Due to the bleak market prospect of such segment in the foreseeable future, the Company has temporarily suspended business activities in such segment. As at the date of this report, the Company does not have any concrete resumption plans for such segment.

## Provision of Financial Leasing and other Financial Services

During the Year, the revenue contributed by this segment was approximately HK\$3.2 million (2020: HK\$0.9 million), representing an increase of approximately 280.4%. The loss of this business segment for the Year was approximately HK\$14.5 million (2020: approximately HK\$12.1 million), representing an increase of approximately 20.3%. The increase in revenue from this business segment was mainly due to the fees charged for the provision of relevant consultancy services in the fourth quarter of the Year. However, the increased costs incurred and associated with the provision of such services exceeded the revenue generated from it, leading to an increase in the overall loss position from this business segment.

Reference is made to the announcement of the Company dated 9 October 2020 and the third quarterly results announcement of the Company dated 8 February 2021 whereby no revenue had been generated from this business segment for the nine months ended 31 December 2020. Due to the bleak market prospect of such segment in the foreseeable future, the Company has temporarily suspended business activities in financial leasing. As at the date of this report, the Company does not have any concrete resumption plans for such segment.

# Management Discussion and Analysis

## Financial Review

For the Year, the revenue of the Group was approximately HK\$615.9 million (2020: approximately HK\$1,225.0 million), of which approximately HK\$608.5 million (2020: approximately HK\$1,123.0 million) was generated from publication, purchase and distribution of books; nil (2020: approximately HK\$101.2 million) was generated from advertising and media related services; approximately HK\$3.2 million (2020: approximately HK\$0.9 million) was generated from provision of financial leasing and other financial services; and approximately HK\$4.2 million (2020: nil) was generated from environmental consultancy services business, thus representing a decrease of approximately 49.7% as compared with that of the year ended 31 March 2020.

Administrative expenses increased by 62.1% to approximately HK\$70.7 million from approximately HK\$43.6 million in prior year, which was mainly due to the payment of consulting service fees to Shanxi Environment Protection Fund Co., Ltd. (山西省環境保護基金有限公司) and the increase in administrative expenses and agency fees due to the expansion of business scale. Please refer to the section headed "Report of the Directors – Connected Transaction" in this report for details.

Finance costs increased to approximately HK\$60.2 million (2020: approximately HK\$45.4 million), representing a year-on-year increase of approximately 32.5%. The increase was mainly due to the Group's utilization of trust loans for only 10 months in the previous financial year and for 12 months in the current Year.

Loss attributable to owners of the Company was approximately HK\$152.5 million (2020: profit attributable to owners of approximately HK\$34.6 million). The change was mainly attributable to a prolonged duration required for supplying library books to secondary and primary schools under the impact of the COVID-19 pandemic, as well as the increase in the administrative expense arisen from the payment of certain management costs incurred in respect of its books distribution business. Further, owing to the overall impact of the COVID-19 pandemic on the economy as well as the business activities of a number of industries (including but not limited to the film production and distribution industry), the Group reviewed the circumstances pertaining to its trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights, and recognised a net allowance for expected credit losses in the amount of HK\$143.9 million for the Year.

## Prospects

Reference is made to the Chairman's Statement in this report. As mentioned in the statement, management of the Company will enhance its effort to promote the development of its various businesses under the leadership of the Board and in line with the resolutions and directions of the Board, thereby establishing a good business presence.

In terms of the publication, purchase and distribution of books, the Group will continue to expand the scale of its books business to strive for a greater growth in future sales volume. Also, the Group will actively advance its cooperation with well-known institutions, such as Shanghai Juvenile Children's Publishing House Company Limited (上海少年兒童出版社有限公司) and China Association of Performing Arts (中國演出行業協會), to improve its profitability in the cultural industry.

The Group will increase the investments in environmental consultancy services provision and its support for Jinxin Keyuan to further expand the business scale and improve the revenue stream. Meanwhile, the Group will actively expand other environmental consultancy services business to enhance its overall profitability.

Looking ahead, the Group will continue to integrate various resources to actively seek business opportunities to foster a stronger future development and bring better return to its shareholders.

# Management Discussion and Analysis

## Dividends

The Board does not recommend the payment of any dividend for the Year.

## Liquidity and Financial Resources

At 31 March 2021, the Group had total assets of approximately HK\$1,340.9 million (2020: HK\$1,225.1 million), including net cash and bank balances of approximately HK\$36.2 million (2020: approximately HK\$55.9 million). The increase in total assets was mainly due to a significant increase in trade receivables from the books publication, purchase and distribution business of Dadi Feichi and the acquisition of Jinxin Keyuan.

During the Year, the Group financed its operations with the external funds obtained from the trust loan taken out by the Group.

## Capital Structure

Details of the share capital of the Company for the Year and the prior year were set out in note 34 to the consolidated financial statements.

During the year ended 31 March 2021, 75,681,511 new ordinary shares of the Company (the “Shares”) were issued as payment of consideration for acquiring 60% equity interest of Jinxin Keyuan. Please refer to the section headed “Material Acquisitions and Disposal of Subsidiaries, Associates and Joint Ventures” below for details.

Save as disclosed above, there was no change in the capital structure of the Group at 31 March 2021 as compared with that at 31 March 2020.

## Charge on Assets

As at 31 March 2021, the Group did not have any charge on its assets (2020: Nil).

## Foreign Exchange Risk

The Group has not used any foreign currency derivative instruments to hedge its exposure to foreign exchange risk. However, the management monitors closely the exposures and will consider hedging the exposures should the need arise.

## Commitments

The Group did not have any capital commitment during the Year (2020: nil).

## Contingent Liabilities

During the Year, other than those provided in the consolidated financial statements, the Group had no contingent liabilities (2020: nil).

# Management Discussion and Analysis

## Significant Investment

Save as those disclosed in the section headed “Material Acquisitions and Disposal of Subsidiaries, Associates and Joint Ventures” below, the Group did not have any significant investments during the Year.

## Material Acquisitions and Disposal of Subsidiaries, Associates and Joint Ventures

On 28 December 2020, the Company, Zhongtou Jinfu Technology Development (Beijing) Company Limited. (眾投金服科技發展(北京)有限公司) (“Zhongtou Jinfu”, a wholly-owned subsidiary of the Company), Han Jin (韓晉), Wang Huaiyu (王懷宇), Zhao Yongde (趙永德) and Zhou Jin (周進) (collectively the “Vendors”) entered into an acquisition agreement (the “Acquisition Agreement”), pursuant to which, Zhongtou Jinfu conditionally agreed to acquire and the Vendors conditionally agreed to sell 60% of the equity interest in Jinxin Keyuan at an initial consideration of RMB27 million, of which RMB15 million was settled in cash and the remaining by way of allotment and issue of 75,681,511 new ordinary Shares. For details of the transaction, please refer to the announcements of the Company dated 28 December 2020, 19 January 2021 and 9 February 2021 (collectively the “Announcements”).

Save as disclosed above, the Group did not make any material acquisitions and disposal of subsidiaries, associates or joint ventures during the Year.

## Profit Guarantee in relation to the Acquisition of Jinxin Keyuan

Pursuant to the Acquisition Agreement, the Vendors jointly and severally guarantee and undertake to the Company and Zhongtou Jinfu that (i) the revenue from the Target Company’s principal business will grow year by year; and (ii) the audited net profit after deducting all extraordinary items of Jinxin Keyuan will be not less than the amounts set out below for the relevant years:

Relevant year	Guaranteed Profit
the year ending 31 December 2021	RMB5,500,000
the year ending 31 December 2022	RMB6,050,000
the year ending 31 December 2023	RMB6,655,000

If Jinxin Keyuan does not meet the above performance targets, the consideration for the said acquisition shall be adjusted in the manner set out in the Acquisition Agreement, pursuant to which the Company may repurchase part or all the consideration shares issued to the Vendors. Please refer to the Announcements for further details.

## Future Plan for Material Investments and Capital Assets

As at the date of this annual report, the Board has not approved any plan for material investments or acquisitions of capital assets.

# Management Discussion and Analysis

## Principal Risks and Uncertainties

Principal risks	Description	Mitigating actions
Business risk	Business risk is the risk of rapid changes in customers' preference and price driven competition could impact the Group's performance.	<ul style="list-style-type: none"> <li>Review market trends and maintain a competitive position by recruiting and retaining quality staff to provide flexible solutions to the customers.</li> </ul>
Economic risk	Economic risk is the risk of any downturn in economic conditions could impact the Group's performance.	<ul style="list-style-type: none"> <li>Review forward looking indicators to identify economic conditions.</li> </ul>
Liquidity risk	Liquidity risk is the risk that the Group would not be able to meet its financial obligations as they fall due.	<ul style="list-style-type: none"> <li>Monitor liquidity and balance sheet.</li> <li>Maintain appropriate liquidity to cover commitments.</li> </ul>
Exchange risk	Exchange risk is the risk that changes in foreign exchange rates would affect the Group's income and the value of its holdings of assets.	<ul style="list-style-type: none"> <li>Closely monitor statement of financial position and cashflow exchange risk exposures and consider appropriate use of financial instruments, such as forward exchange contracts, foreign currency options and forward rate agreements, to hedge the exchange risk.</li> </ul>
People risk	People risk is the risk of loss the services of any Directors, senior management and other key personnel could have a material adverse effect on the Group's businesses.	<ul style="list-style-type: none"> <li>Provide competitive reward and benefit packages to attract and retain the employees the Group need.</li> <li>Ensure that the staff of the Group has the right working environment to enable them to do the best job and maximise their satisfaction at work.</li> </ul>
Legal and regulatory risk	Legal and regulatory risk is the risk that a breach of laws and regulations could lead to litigation, investigations or disputes, resulting in additional costs on civil and/or criminal proceedings and reputational damage being incurred.	<ul style="list-style-type: none"> <li>Monitor changes and developments in the regulatory environment and ensure that sufficient resources being made available to implement for any compulsory changes.</li> <li>Seek legal or other specialist advice as appropriate.</li> </ul>

# Management Discussion and Analysis

## Environmental Policies

The Group is committed to acting in an environmentally responsible manner. Recycling and use of eco-friendly stationery, plus a series of measures to save paper and energy, resulted in more efficient use of resources, as well as reduction of waste.

## Compliance with Environmental Regulations

Due to the nature of the business of the Group, the Directors are of the opinion that no specific laws and regulations related to environmental protection has significant impact on our business operations.

## Major Customers and Suppliers

The percentage of sales and purchases for the Year attributable to the Group's major customers and suppliers are as follows:

### Sales

– the largest customer	98%
– five largest customers combined	99%

### Purchases

– the largest supplier	89%
– the five largest suppliers combined	94%

At no time during the Year did the Directors and their associates or a shareholder of the Company (which to the knowledge of the Directors owns more than 5% of the Company's issued share capital) had any interest in the major customers or suppliers noted above.

## Emolument Policy

The emoluments of the Directors are decided by the Board with reference to the recommendations from the Remuneration Committee of the Board, having regard to the Company's operating results, individual performance and comparable market statistics.

The Company has adopted a share option scheme as an incentive to Directors and eligible participants, details of the share option scheme is set out in note 39 of the consolidated financial statements.

## Management Contract

No management contract was in force during the Year for the management and administration of the whole or any substantial part of the Group's business subsisted at the end of the Year or at any time during the Year.

# Management Discussion and Analysis

## Employment Information

As at 31 March 2021, the Group had 80 employees (2020: 46). Their remuneration, promotion and salary review are assessed based on job responsibilities, work performance, professional experiences and the prevailing industry practices. The employees in Hong Kong joined the mandatory provident fund scheme while employees in the PRC are members of retirement benefits schemes. Other benefits include share options under the current share option scheme adopted on 25 September 2012.

## Gearing Ratio

The gearing ratio, expressed as a percentage of total liabilities over total assets, was approximately 72.4% (2020: approximately 56.3%). The change in gearing ratio was mainly attributable to the consequent extension of the trade payables settlement resulting from the delay in operations under the COVID-19 pandemic.

# Profile of Directors

## Executive Directors

**Mr. Qu Zhongrang (“Mr. Qu”)**, aged 54, obtained a bachelor’s degree in laws from China University of Political Science and Law in January 2007. Mr. Qu was appointed as an executive Director of the Company with effect from 23 April 2019. Mr. Qu concurrently serves as the chairman of 山西大地環境投資控股有限公司.

**Mr. Fu Yuanhong (“Mr. Fu”)**, aged 53, is the chairman of the Board and he is responsible for overall management of the Board. He has served as the chairman of Shanxi Minji Eco-Environment Engineering Co., Ltd. (now renamed as Shanxi Dadi Minji Eco-Environment Co., Ltd., a company listed on the National Equities Exchange and Quotations System (The New Third Board), stock code: 833365) since 21 December 2018. Mr. Fu obtained a bachelor’s degree in environmental protection from Shanxi University in July 1992 and obtained the title of senior engineer in May 2011. Mr. Fu was appointed as the chairman of the Board and an executive Director with effect from 19 February 2019, he is also the chairman of the nomination committee and a member of remuneration committee of the Company. Mr. Fu concurrently serves as the chairman of 山西省環境集團有限公司, a deputy general manager of 山西大地環境投資控股有限公司 and the first director of Dadi International Holdings Co., Ltd.

**Mr. Wu Xiaoming (“Mr. Wu”)**, aged 59, is the executive vice chairman and the chief executive officer of the Company and is experienced in financing and practice in business management, team building, corporate strategy development and implementation in large corporations, he also has in-depth knowledge and operational experience in investments and development of large-scale projects. Mr. Wu was appointed as the chief executive officer, an executive Director and the executive vice chairman, on 28 April 2016, 30 September 2016 and 3 April 2018 respectively. He is also a member of remuneration committee of the Company.

## Non-executive Directors

**Mr. Ju Mengjun (“Mr. Ju”)**, aged 65, has extensive journalistic (including interviewing, editing and reviewing of news), international research and management experience. During his more than 30 years of employment with Xinhua News Agency, Mr. Ju has served various positions (including principal journalist, assistant to editor-in-chief, deputy chief editor and officer of the editor-in-chief office, etc.) in different departments and branches of Xinhua News Agency (including the international department and its Eurasia office, the Moscow Branch, the Alma Ata Branch and the editor-in-chief office of the headquarters). He also served as the president of Asia Pacific Branch and Hong Kong Branch of Xinhua News Agency. Mr. Ju served as an executive director of Xinhua News Media Holdings Limited (stock code: 309) from May 2011 to January 2018 and served as a co-chairman from June 2011 to January 2018. Mr. Ju graduated from the Department of Russian Language and Literature of Beijing University, has studied at Pushkin State Russian Language Institute, Moscow and has been a post-graduate. Mr. Ju was appointed as a non-executive Director of the Company with effect from 22 December 2020.

## Profile of Directors

**Mr. Zhang Xiongfeng (“Mr. Zhang XF”)**, aged 53, has extensive experience in the investment banking industry specialising in the area of corporate finance. Mr. Zhang was a non-executive director of Fire Rock Holdings Limited, whose shares are listed on the Main Board of the Stock Exchange (stock code: 1909) from January 2016 to October 2018; Mr. Zhang is currently a non-executive director of Pa Shun International Holdings Limited, a company whose shares are listed on the Main Board of the Stock Exchange (stock code: 574); and he was an executive director and chairman of the board of Hang Tai Yue Group Holdings Limited (formerly known as Interactive Entertainment China Cultural Technology Investments Limited) (stock code: 8081) shares are listed on GEM of the Stock Exchange from December 2013 to December 2018. Mr. Zhang was appointed as a non-executive Director on 3 April 2018. He is also a member of the audit committee of the Company.

### Independent Non-executive Directors

**Dr. Zhang Wei (“Dr. Zhang”)**, aged 67, had taught Development Economics and Chinese Economy at the University of Cambridge in the UK since 2000 and is also the founding director of Economic Research Centre for Greater China in Cambridge. Dr. Zhang joined Mingly Corporation since 2011 and has served as senior economist, an executive director and chief executive officer. Dr. Zhang served as a non-executive director of Hanison Construction Holdings Limited (a company listed on the Main Board of Stock Exchange, stock code: 896) since 25 June 2019. Dr. Zhang was appointed as an independent non-executive Director on 1 November 2017. He is also the chairman of the remuneration committee and a member of the nomination committee of the Company.

**Mr. Law Yui Lun (“Mr. Law”)**, aged 59, an associate member of the Taxation Institute of Hong Kong and a fellow member of the Association of Chartered Certified Accountants of the United Kingdom. Mr. Law has extensive professional experience in the fields of auditing, accounting, corporate taxation, company liquidation and insolvency, financial advisory and management for over 30 years. Mr. Law is currently independent non-executive director of CBK Holdings Limited (stock code: 8428), which is listed on GEM of the Stock Exchange and he served as an independent non-executive director of Shougang Concord Century Holdings Limited (stock code: 0103), which is listed on the Main Board of the Stock Exchange, from 18 April 2005 to 1 January 2020 and an independent non-executive director of China Trustful Group Limited (stock code: 8265), which is listed on GEM of the Stock Exchange, from 17 July 2020 to 30 September 2020. Mr. Law was appointed as an independent non-executive Director on 1 November 2017. He is also the chairman of the audit committee of the Company and a member of each of the nomination committee and remuneration committee of the Company.

**Dr. Jin Lizuo (“Dr. Jin”)**, aged 63, has been a supervisor of China International Capital Corporation Limited (a company listed on the Stock Exchange, stock code: 3908) since May 2015; participated in its establishment and was a member of its preparatory group from 1994 to 1995. Dr. Jin served as an independent non-executive director of Beijing Enterprises Environment Group Limited (formerly known as Beijing Development (Hong Kong) Limited) (a company listed on the Stock Exchange, stock code: 154) since September 2004, and a director of NetBrain Technologies Inc. since August 2012. He served as the chairman of Beijing Integrity Financial Consulting Company\* (北京中和應泰財務顧問有限公司) from 1997 to 2004; and was awarded the “Most Influential Independent Director” (最具影響力獨立董事獎) at the 5th Session Golden Round Table Award campaign for the Board of Directors of Listed Companies in China in 2009. Dr. Jin obtained a bachelor’s degree in economics from Peking University in the PRC in January 1982 and a doctoral degree in economics from Oxford University in the United Kingdom in November 1993; he also served as the founding president of the Chinese Economic Association (UK) from 1988 to 1989 and the chief councilor of Shanghai Institute of Law & Economics\* (上海法律與經濟研究所理事長). Dr. Jin was appointed as an independent non-executive Director on 11 February 2020. He is also a member of each of the nomination committee, remuneration committee and audit committee of the Company.

# Profile of Directors

## Senior Management

**Mr. Wu Xiaoming**, aged 59, is the executive Director, executive vice chairman and chief executive officer of the Company. He is responsible for the overall management and operation, liaison with major customers and business development of the Group. Please see his biography set out in the section headed “Executive Directors” above.

**Mr. Xu Minsheng**, aged 53, has been an executive president of the Company and the chairman of Dadi Great Wall Financial Holdings Limited since May 2020. Mr. Xu has successively been employed in Shenzhen Planning and Land Resources Bureau, Sanya Municipal Party committee of the Communist Party of China, China Venture Capital (Group) Co., Ltd. of Shenzhen, the People’s Government of Haikou City, the National Development and Reform Commission, Ningbo Zhongbang Jinkong Investment Company Limited. (寧波眾邦金控投資有限公司) and other entities. Mr. Xu is a senior economist and obtained a Doctor’s degree in Economics from Jilin University and Postdoctoral of Guanghua School of management, Peking University, and an EMBA degree from the Cheung Kong Graduate School of Business.

Note: Mr. Xu Minsheng has resigned from the position as an executive president of the Group with effect from 15 May 2021.

# Corporate Governance Report

## Introduction

The Board and the management of the Company are committed to establishing good corporate governance practices and procedures. The maintenance of high standard of business ethics and corporate governance practices has always been one of the Group's goals. The Company believes that good corporate governance provides a framework that is essential for effective management, successful business growth and a healthy corporate culture, thereby leading to the enhancement of shareholders' value.

## Corporate Governance Practices

The corporate governance principles of the Company emphasise a quality Board, sound internal controls, transparency and accountability to all shareholders. By applying rigorous corporate governance practices, the Group believes that its accountability and transparency will be improved thereby instilling confidence to shareholders and the public. Throughout the Year, the Group has complied with all applicable code provisions in the Corporate Governance Code and Corporate Governance Report (the "CG Code") as set out in Appendix 15 of the GEM Listing Rules. The Board has, since the amendments to the GEM Listing Rules regarding corporate governance practices were first proposed by the Stock Exchange, continued to monitor and review the Group's progress in respect of corporate governance practices to ensure compliance. Meetings were held throughout the Year and where appropriate, circulars and other guidance notes were issued to Directors and senior management of the Group to ensure awareness to issues regarding corporate governance practices.

## The Board

### Responsibilities

The Board is responsible for the leadership and control of the Company and oversees the Group's business, strategic decisions and performances and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. In practice, the Board takes responsibility for decision making in all major matters of the Company including: the approval and monitoring of all policy matters, the setting of objectives, annual budgets and overall strategies, material transaction, appointment of Directors and other significant financial and operational matters. The day-to-day management, administration and operation of the Company are delegated to the senior executives. These responsibilities include the implementation of decisions of the Board, the co-ordination and direction of day-to-day operation and management of the Company in accordance with the management strategies and plans approved by the Board. Approval has to be obtained from the Board prior to any significant transactions entered into by these senior executives and the Board has the full support of them to discharge its responsibilities.

### Composition

At 31 March 2021 and the date of this report, the Board comprised eight Directors, including three executive Directors, namely Mr. Qu Zhongrang, Mr. Fu Yuanhong (chairman of the Board) and Mr. Wu Xiaoming, two non-executive Directors, namely Mr. Ju Mengjun and Mr. Zhang Xiongfeng, and three independent non-executive Directors, namely Dr. Zhang Wei, Mr. Law Yui Lun and Dr. Jin Lizuo. Biographical details of the Directors are set out in the section headed "Profile of Directors" in this annual report.

# Corporate Governance Report

The Directors have distinguished themselves in their field of expertise and have exhibited high standards of personal and professional ethics and integrity. All the Directors give sufficient time and attention to the Company's affairs. The Board believes that the ratio of executive to non-executive Directors is reasonable and adequate to provide checks and balances that safeguard the interest of the shareholders and the Company as a whole.

The Board as a whole is responsible for the appointment of new Directors and Directors nomination for re-election by shareholders at the annual general meeting of the Company. Under the Company's bye-laws, the Board may from time to time appoint a Director either to fill a vacancy or as an addition to the Board. Any new Director appointed to fill a casual vacancy shall hold office until the first general meeting after his appointment and shall then be eligible for re-election. Any Director appointed by the Board as an addition to the existing Board shall hold office until the next following annual general meeting of the Company and shall then be eligible for re-election.

## Chairman and Chief Executive Officer

As at 31 March 2021, Mr. Fu Yuanhong and Mr. Wu Xiaoming were serving as the chairman and the chief executive officer of the Company, respectively. The positions of the chairman and the chief executive officer of the Company are held by different persons in order to ensure independence and accountability of their respective functions and balanced distribution of power and authority between them.

## Independence of the Independent Non-executive Directors

The Company has three independent non-executive Directors at the end of the Year and as at the date of this report, one of whom has appropriate financial management expertise, and is in compliance with the GEM Listing Rules. The three independent non-executive Directors at the time have made written confirmations to the Company in respect of their independence. Based on such confirmation and to the best knowledge of the Board, the Company considers these current independent non-executive Directors are independent under the guidelines set out in Rule 5.09 of the GEM Listing Rules.

## Non-executive Directors

The non-executive Directors are appointed for a specific term of three years from their respective date of appointment, subject to retirement by rotation as stipulated in the bye-laws of the Company.

## Board Meetings and Shareholders' Meetings

The Board regularly meets in person or through other electronic means of communication at least four times every year to determine overall strategic direction and objectives and approve quarterly, interim and annual results, and other significant matters. At least fourteen days' notice of regular Board meeting is given to all Directors, who are all given an opportunity to attend and include matters in the agenda for discussion. Apart from regular meetings, senior management from time to time provides Directors information on activities and development of the businesses of the Group.

# Corporate Governance Report

During the Year, six Board meetings were held. Details of the attendance of the Directors at general meeting, the meetings of the Board and its respective committees are as follows:

Name of Director	Notes	General Meeting Attended/Held	Board Meeting Attended/Held	Audit Committee Attended/Held	Remuneration Committee Attended/Held	Nomination Committee Attended/Held
<b>Executive Directors</b>						
Mr. Qu Zhongrang		0/1	5/6	N/A	N/A	N/A
Mr. Fu Yuanhong, <i>Chairman</i>		1/1	5/6	N/A	2/2	2/2
Mr. Wu Xiaoming		0/1	6/6	N/A	2/2	N/A
<b>Non-executive Directors</b>						
Mr. Ju Mengjun	1	0/0	2/2	N/A	N/A	N/A
Mr. Zhang Honghai	2	0/0	1/1	N/A	N/A	N/A
Mr. Zhang Xiongfeng		0/1	6/6	4/4	N/A	N/A
<b>Independent non-executive Directors</b>						
Dr. Zhang Wei		0/1	6/6	4/4	2/2	2/2
Mr. Law Yui Lun		0/1	6/6	4/4	2/2	2/2
Dr. Jin Lizuo		0/1	6/6	4/4	2/2	2/2

Notes:

- Mr. Ju Mengjun was appointed as a non-executive director with effect from 22 December 2020.
- Mr. Zhang Honghai resigned as a non-executive director with effect from 7 July 2020.

## Training and support for Directors

All Directors must keep abreast of their collective responsibilities as Directors and of the business of the Group. As such, the Group provides an induction to each newly appointed Director upon his/her appointment. Briefings and orientations are provided and organised to ensure that the new Directors are familiar with the role of the Board, their legal and other duties as a Director as well as the business and governance practices of the Group. Such programmes are tailored to each individual Director taking into account their background and expertise. The Company will continuously update all Directors on the latest developments regarding the GEM Listing Rules and other applicable regulatory requirements to ensure compliance of the same by all Directors.

All Directors also participate in continuous professional development programmes provided or procured by the Group, such as external seminars organised by qualified professionals, to develop and refresh their knowledge and skills in relation to their contribution to the Board. A record of the training received by the respective Directors are kept and updated by the Company.

# Corporate Governance Report

## Board Diversity

The Company recognises that increasing diversity at the Board level will support the attainment of the Company's strategic objectives and sustainable development. The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company will also take into consideration its own business model and specific needs from time to time in determining the optimal composition of the Board.

## Remuneration Committee

A remuneration committee was established with specific written terms of reference in accordance with the requirements of the CG Code. At the date of this annual report, the remuneration committee consists of five members, of which two of them are executive Directors namely Mr. Fu Yuanhong and Mr. Wu Xiaoming, and three of them are independent non-executive Directors, namely Dr. Zhang Wei, Mr. Law Yui Lun and Dr. Jin Lizuo. The chairman of the remuneration committee is Dr. Zhang Wei.

The remuneration committee is responsible for formulating and recommending to the Board the remuneration policy, determining the remuneration of Directors and members of senior management of the Company, as well as reviewing and making recommendations on the Company's share option scheme, bonus structure, provident fund and other compensation-related issues. This committee consults with the chairman on its proposals and recommendations and has access to professional advice if deemed necessary. The remuneration committee is also provided with other resources enabling it to discharge its duties.

The remuneration committee meets at least once a year.

During the Year, the remuneration committee held two meetings. During the relevant meetings, the remuneration committee reviewed performance of executive Directors, the remuneration policy and structure of the Company, the remuneration packages of the executive Directors and senior management and made recommendations on the remuneration of one newly appointed non-executive Director in December 2020.

## Nomination Committee

The nomination committee was established with specific written terms of reference in accordance with the requirements of the CG Code. At the date of this annual report, the nomination committee consists of four members, of which one of them is an executive Director, namely Mr. Fu Yuanhong, and three of them are independent non-executive Directors, namely Dr. Zhang Wei, Mr. Law Yui Lun and Dr. Jin Lizuo. The chairman of the nomination committee is Mr. Fu Yuanhong.

The duties of the nomination committee include reviewing the structure, size and composition of the Board at least annually, making recommendations on any proposed changes to the board to complement the Company's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting individuals nominated for directorship, assessing the independence of the independent non-executive Directors and making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the chairman and the chief executive officer.

# Corporate Governance Report

The nomination committee meets at least once a year.

During the Year, the nomination committee held two meetings. During the relevant meetings, the nomination committee reviewed the structure, size, composition and diversity of the Board, assessed the independence of the independent non-executive Directors, considered the re-election of Directors and made recommendations on nomination of one candidate for the position of non-executive Director in December 2020.

## **Board Nomination Policy**

The Company adopted a nomination policy for the nomination committee to identify individuals suitably qualified to become Board members and make recommendations to the Board on the selection of individuals nominated for directorships with reference to the formulated criteria. The Board is ultimately responsible for selection and appointment of new Directors.

The Board, through the delegation of its authority to the nomination committee, has used its best efforts to ensure that Directors appointed to the Board possess the relevant background, experience and knowledge in business, finance and management skills critical to the Group's business to enable the Board to make sound and well considered decisions. Collectively, they have competencies in areas which are relevant and valuable to the Group.

## **Nomination Procedure**

The nomination committee shall assess whether any vacancy on the Board has been created or is expected on a regular basis or as required. The nomination committee utilises various methods for identifying Director candidates, including recommendations from Board members, management, and professional search firms. All Director candidates, including incumbents and candidates nominated by shareholders are evaluated by the nomination committee based upon the director qualifications. While Director candidates will be evaluated on the same criteria through review of resume, personal interview and performance of background checks. The nomination committee retains the discretion to establish the relative weighting of such criteria, which may vary based on the composition, skill sets, age, gender and experiences of the collective Board rather than on the individual candidate for the purpose of diversity perspectives appropriate to the requirement of the Company's business.

## **Selection Criteria**

The nomination committee will take into account whether a candidate has the qualifications, skills, experience and gender diversity that add to and complement the range of skills, experience and background of existing Directors by considering the highest personal and professional ethics and integrity of the Director candidates, proven achievement and competence in the nominee's field and the ability to exercise sound business judgment, skills that are complementary to those of the existing Board, the ability to assist and support management and make significant contributions to the Company's success and such other factors as it may deem are in the best interests of the Company and its shareholders. The Company shall review and reassess the nomination policy and its effectiveness on a regular basis or as required.

# Corporate Governance Report

## Audit Committee

The Company established an audit committee with written terms of reference in compliance with Rules 5.28 to 5.29 of the GEM Listing Rules. As at the date of this annual report, the audit committee consists of four members, of which one of them is a non-executive Director, namely Mr. Zhang Xiongfeng, and three of them are independent non-executive Directors, namely Dr. Zhang Wei, Dr. Jin Lizuo and Mr. Law Yui Lun. The chairman of the audit committee is Mr. Law Yui Lun.

The main duties of the audit committee include the followings:

- (a) To review the financial statements and reports and consider any significant or unusual items raised by the qualified accountant, compliance officer or external auditors before submission to the board.
- (b) To review the relationship with the external auditors by reference to the work performed by the auditors, their fees and terms of engagement, and make recommendation to the Board on the appointment, re-appointment and removal of external auditors.
- (c) To review the adequacy and effectiveness of the Company's financial reporting system, internal control system and risk management system and associated procedures.

The audit committee is provided with sufficient resources enabling it to discharge its duties.

The audit committee held four meetings during the Year, to review the financial results and reports, financial reporting and compliance procedures, report on the company's internal control and risk management review and processes as well as the re-appointment of the external auditors.

There is no material uncertainty relating to events and conditions that may cast significant doubt on the Company's ability to continue as a going concern.

There is no disagreement between the Board and the audit committee regarding the selection, appointment, resignation or dismissal of external auditors.

The Company's annual results for the Year has been reviewed by the audit committee.

## Auditors' Remuneration

For the Year, the remuneration in respect of audit services provided by the auditors, HLB Hodgson Impey Cheng Limited, amounted to approximately HK\$1,140,000; and HK\$240,000 were fees for non-audit services (which include tax compliance and agreed procedures).

# Corporate Governance Report

## Joint Company Secretaries

Mr. Chen Yong and Ms. Mak Po Man Cherie have been the joint company secretaries of the Company since 27 June 2019.

Ms. Mak Po Man Cherie is the vice president of SWCS Corporate Services Group (Hong Kong) Limited and is responsible for advising the Board regarding corporate governance matters to ensure the compliance with policies and procedures set by the Board and applicable laws, rules and regulations. Mr. Chen Yong, a joint company secretary of the Company, is the primary contact of Ms. Mak Po Man Cherie in the Company.

Mr. Chen Yong and Ms. Mak Po Man Cherie have confirmed that they have received not less than 15 hours of relevant professional training as required by according to the Rule 5.15 of the GEM Listing Rules for the year ended 31 March 2021.

## Directors' Securities Transactions

The Company has adopted the required standard of dealings set out in rules 5.48 to 5.67 to the GEM Listing Rules as its own code of conduct for dealings in securities of the Company by Directors (the "Code"). The Company, having made specific enquiry of all Directors, confirms that its Directors have complied with the required standard set out in the Code during the Year.

## Directors' Preparation Responsibilities on Financial Statements

The Directors acknowledge their responsibilities to prepare the financial statements for the year ended 31 March 2021 and ensure these financial statements to give a true and fair view on the financial position of the Group.

## Internal Control and Risk Management

The Board has overall responsibility for the internal control system and risk management of the Group and it has delegated to the executive management to carry out the risk identification and monitoring procedures. The objectives of the risk management are to enhance the governance and corporate management processes as well as to safeguard the interests of the shareholders and the assets of the Group.

The Board highly emphasized on internal control and adopted various initiatives to control and monitor the business of the Company and prevent potential risks. The Company has established internal audit function to conduct regular review on all the policies and procedures of material control, and report all material issues to the Board and audit committee at least once annually.

The Group adopted a three-line risk management approach to identify, analyze, assess, mitigate and handle risks. The first line of defence is that the Group's employees must understand that their roles and responsibilities to identify, assess and monitor risks associated with transactions. The second line of defence is the Group's management that provides independent oversight of the first line of defence. It ensures that risks are within the Group's risk capacity and that the control of the first line of defence is effective. As the final line of defence, the audit committee of the Company, with the advices and opinions from the external professional party (such as the auditor) and annual review by the internal audit function, ensures that the first and second lines of defence are effective.

# Corporate Governance Report

Taking into account the size and complexity of the operations of the Group, the Company considers that the existing organisation structure and the close supervision of the executive management have provided sufficient internal control and risk management for the Group.

The Board reviewed the risk management and internal control system adopted by the Group annually. For the Year, the Board is of the view that the systems are effective and there are no irregularities, improprieties, fraud or other deficiencies that suggest material deficiency in the effectiveness of the Group's internal control system.

## Disclosure of Inside Information

The Group acknowledges its responsibilities under the Securities and Futures Ordinance (the "SFO") and the GEM Listing Rules and the overriding principle that Inside Information should be announced immediately when it is the subject of a decision. The procedures and internal controls for the handling and dissemination of Inside Information are as follows:

- the Group conducts its affairs with close regard to the disclosure requirement under the GEM Listing Rules as well as the "Guidelines on Disclosure of Inside Information" published by the Securities and Futures Commission of Hong Kong in June 2012;
- the Group has strictly prohibited unauthorised use of confidential or Inside Information; and
- the Group regularly reminds its Directors and employees about due compliance with all policies regarding the Inside Information, as well as keeps them apprised of the latest regulatory updates.

## Dividend Policy

The Company may distribute dividends by way of cash or by other means that the Company considers appropriate. Any proposed distribution of dividends shall be determined by the Board and will be subject to shareholders' approval. A decision to declare or to pay dividends, and the amount of dividends, will depend on a number of factors, including the Company's operating results, cash flow, financial condition, payments by our subsidiaries of cash dividends to us, future prospects and other factors that the Directors may consider important.

## Constitutional Documents

The Company has not made any changes to its bye-laws during the Year.

## Shareholders Relations

The Company is committed to maintaining a high level of transparency and employs a policy of open and timely disclosure of relevant information to its shareholders. The commitment to fair disclosure and comprehensive and transparent reporting of the Company's activities can be reflected in many aspects.

In endeavouring to maintain an on-going dialogue with shareholders, the annual general meeting provides a useful forum for shareholders to exchange views with the Board.

# Corporate Governance Report

The proceedings of the annual general meeting are reviewed from time to time to ensure the Company conforms to the best practices regarding corporate governance. The annual general meeting circular, which is circulated to all shareholders at least 21 days prior to the holding of the annual general meeting, sets out the details in relation to each resolution proposed, voting procedures (including procedures for demanding and conducting a poll) and other relevant information. At the Company's 2020 annual general meeting, all the resolutions were put to the vote by poll and Tricor Secretaries Limited, the Company's Hong Kong Branch Share Registrar, was engaged as scrutineer to ensure the votes were properly counted. The rights of shareholders and the procedures for demanding a poll on resolutions at shareholders' meeting are contained in the Company's bye-laws.

Shareholders of the Company who hold not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the company secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting, the requisitionists themselves may do so themselves.

The Company publishes its announcements, financial information and other relevant data on its website at <http://www.dadi-international.com.hk>, as a channel to enhance effective communication. Shareholders are welcomed to make enquiries to the Company by sending the enquiries to the principal place of business in Hong Kong of the Company, or via phone ((852) 2382 8588), fax ((852) 2382 8598) or email ([ir@dadi-international.com.hk](mailto:ir@dadi-international.com.hk)). The Company will respond to all enquiries in a timely and appropriate manner.

Information about the principal place of business in Hong Kong of the Company is set out on page 3 of this annual report.

The Company also communicates to its shareholders through its annual, interim and quarterly reports.

## Conclusion

The Company believes that good corporate governance is significant in maintaining investor confidence and attracting investment. The management will devote considerable effort to strengthen and improve the standards of the corporate governance of the Group.



# Report of the Directors

The Directors present their annual report and the audited financial statements for the Year.

## Principal activities and geographical analysis of operations

The principal activities of the Group for the Year were publication, purchase and distribution of books, environmental consultancy services, advertising and media related services and provision of financial leasing and other financial services. Details of the activities of its subsidiaries are set out in note 40 to the consolidated financial statements. Further discussion and analysis of these activities as required by Schedule 5 to the Companies Ordinance, including a discussion of the principal risks and uncertainties facing the group and an indication of likely future developments in the group's business, can be found in the section headed "Management Discussion and Analysis" section in this annual report. This discussion forms part of this Directors' report.

An analysis of the Group's revenue for the Year by geographic segment is set out in note 10 to the consolidated financial statements.

## Results

The results of the Group for the Year are set out in the consolidated statement of profit or loss and other comprehensive income in this annual report. They form part of this Directors' report.

## Financial summary

The summary of the financial results and the assets and liabilities of the Group for the past five financial years is set out in the section headed "Summary of Financial Information" in this annual report.

## Property, plant and equipment

Details of the movements in property, plant and equipment of the Group during the Year are set out in note 18 to the consolidated financial statements.

## Share capital and share options

Details of the movements in the Company's share capital and share options during the Year are set out in notes 34 and 39 to the consolidated financial statements respectively.

## Reserves

Details of the movement in the reserves of the Group and the Company during the Year are set out in the consolidated statement of changes in equity in this annual report and note 41 to the consolidated financial statements.

# Report of the Directors

## Purchase, sale or redemption of shares

During the Year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

## Convertible securities, options, warrants and similar rights

No convertible securities, options, warrants and similar rights were issued or granted by the Group during the year ended 31 March 2021.

## Pre-emptive rights

There is no provision for pre-emptive rights under the Company's bye-laws and there is no restriction against such rights under the law of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

## Tax relief

The Company is not aware of any relief from taxation available to the shareholders by reason of their holding of the shares of the Company.

## Convertible bonds

There are no outstanding convertible bonds during the Year.

## Distributable reserves

At 31 March 2021, the Company's reserves available for distribution, calculated in accordance with the provisions of the Companies Act 1981 of Bermuda (as amended) amounted to HK\$311.6 million (2020: approximately HK\$325.9 million), representing the Company's contributed surplus account (2020: contributed surplus account).

## Charitable donations

Charitable donations made by the Group during the Year was nil (2020: nil).

## Events after the reporting period

The Board is not aware of any significant event requiring disclosure that has taken place subsequent to 31 March 2021 and up to the date of this report.

## Sufficiency of public float

The Company has maintained a sufficient public float throughout the Year.

# Report of the Directors

## Permitted Indemnity Provisions

At no time during the Year and up to the date of this report, there was or is, any permitted indemnity provision being in force for the benefit of any of the Directors (whether made by the Company or otherwise) or an associated company (if made by the Company).

## Directors

The Directors during the Year and up to the date of this report are:

### Executive Directors

Mr. Qu Zhongrang

Mr. Fu Yuanhong

Mr. Wu Xiaoming

### Non-executive Director

Mr. Ju Mengjun (appointed on 22 December 2020)

Mr. Zhang Honghai (resigned on 7 July 2020)

Mr. Zhang Xiongfeng

### Independent non-executive Directors

Dr. Zhang Wei

Mr. Law Yui Lun

Dr. Jin Lizuo

In accordance with bye-law 83(2) of the bye-laws of the Company, the Directors shall have the power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy on the Board or, subject to authorisation by the Members in general meeting, as an addition to the existing Board. Any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election. Accordingly, Mr. Ju Mengjun will retire from office at the following annual general meeting and, being eligible, offer himself for re-election.

In accordance with bye-law 84(1) of the bye-laws of the Company, at each annual general meeting one-third of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at least once every three years.

# Report of the Directors

## Directors' service contracts

Mr. Qu Zhongrang was appointed as an executive Director for a term of three years commencing from 23 April 2019, subject to retirement by rotation and re-election pursuant to the bye-laws of the Company. Mr. Zhang's remuneration will be director's fee of HK\$50,000 per month.

Mr. Fu Yuanhong was appointed as an executive Director for a term of three years commencing from 19 February 2019, subject to retirement by rotation and re-election pursuant to the bye-laws of the Company. Mr. Fu's remuneration will be director's fee of HK\$50,000 per month.

Mr. Wu Xiaoming was appointed as an executive Director and his service contract was renewed for a term of three years commencing from 1 October 2019, subject to retirement by rotation and re-election, in accordance with the bye-laws of the Company. Mr. Wu's remuneration will be director fee of HK\$50,000 and salary of HK\$170,000 per month.

Mr. Ju Mengjun was appointed as a non-executive Director for a term of three years commencing from 22 December 2020, subject to retirement by rotation and re-election pursuant to the bye-laws of the Company. Mr. Ju remuneration will be director's fee of HK\$30,000 per month.

Mr. Zhang Xiongfeng was appointed as a non-executive Director and his service contract was renewed for an initial term of three years commencing from 3 April 2021, subject to retirement by rotation and re-election pursuant to the bye-laws of the Company. Mr. Zhang's remuneration will be director's fee of HK\$30,000 per month.

Dr. Zhang Wei was appointed as an independent non-executive Director and his service contract was renewed for an initial term of three years commencing from 1 November 2020, subject to retirement by rotation and other related provisions as stipulated in the bye-laws of the Company. Dr. Zhang Wei shall receive a remuneration of HK\$30,000 per month.

Mr. Law Yui Lun was appointed as an independent non-executive Director and his service contract was renewed for an initial term of three years commencing from 1 November 2020, subject to retirement by rotation and other related provisions as stipulated in the bye-laws of the Company. Mr. Law shall receive a remuneration of HK\$30,000 per month.

Dr. Jin Lizuo was appointed as an independent non-executive Director for an initial term of three years commencing from 11 February 2020, and is subject to retirement by rotation and other related provisions as stipulated in the bye-laws of the Company. Dr. Jin Lizuo shall receive a remuneration of HK\$30,000 per month.

None of the Directors has a service contract with the Company or any of its subsidiaries which is not determinable within one year without payment of compensation, other than statutory compensation.

# Report of the Directors

## Directors' and chief executives' interests and short positions in shares, underlying shares and debentures of the Company and its associated corporations

As at 31 March 2021, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which are required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed, to have such provisions of the SFO); (b) pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules relating to securities transactions by directors to be notified to the Company and the Stock Exchange, are as follows:

### Long positions in ordinary shares of HK\$0.01 each of the Company

Name of Director	Capacity	Number of Shares held	Percentage of the Company's issued share capital (Note)
Mr. Wu Xiaoming	Beneficial owner	41,240,000	1.13%
Mr. Zhang Xiongfeng	Beneficial owner	237,209,900	6.52%

Note: The percentage of shareholding was calculated based on the Company's total number of 3,640,627,457 Shares in issue as at 31 March 2021.

## Share option schemes

Particulars of the Company's share option schemes are set out in note 39 to the consolidated financial statements.

## Arrangement to purchase shares or debentures

Other than the share option schemes disclosed above and in note 39 to the consolidated financial statements respectively, at no time during the Year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## Directors' interest in contracts

No contracts of significance in relation to the Group's business to which the Company, its subsidiaries, its fellow subsidiaries or its holding companies was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

# Report of the Directors

## Competing interests

As at 31 March 2021, none of the Directors, the controlling shareholders nor their respective close associates had an interest in any business which competes or may compete with the business of the Group pursuant to Rule 11.04 of the GEM Listing Rules.

## Substantial shareholders' interests and short positions in shares, underlying shares and debentures of the Company and its associated corporations

As at 31 March 2021, so far as it was known to any Directors or chief executive of the Company, the register of substantial shareholders maintained by the Company under Section 336 of the SFO showed that the following shareholders (other than the Directors or chief executives of the Company) had an interest of 5% or more in the issued share capital of the Company:

### Long position in ordinary shares of HK\$0.01 each of the Company

Name of shareholder	Capacity	Number of Shares held	Percentage of the Company's issued share capital (Note 2)
山西省國有資本運營有限公司	Interest in a controlled corporation	1,027,985,995(Note 1)	28.24%
山西大地環境投資控股有限公司	Interest in a controlled corporation	1,027,985,995(Note 1)	28.24%
山西省環境集團有限公司	Interest in a controlled corporation	1,027,985,995(Note 1)	28.24%
Dadi International Holdings Co., Ltd	Beneficial owner	1,027,985,995	28.24%

Note:

1. Dadi International Holdings Co., Ltd is beneficially and wholly-owned by 山西省環境集團有限公司, which is in turn beneficially and 90% owned by 山西大地環境投資控股有限公司, which is in turn beneficially and wholly-owned by 山西省國有資本運營有限公司. As such, each of 山西省環境集團有限公司, 山西大地環境投資控股有限公司 and 山西省國有資本運營有限公司 is deemed to be interested in the Shares held by Dadi International Holdings Co., Ltd.

Save as disclosed above, as at 31 March 2021, the Company has not been notified by any persons (other than the Directors and chief executives of the Company) who had interests or short positions in the shares and underlying shares of the Company which were to be recorded in the register required to be kept under Section 336 of the SFO and/or who were directly or indirectly interested in 5% or more of the issued share capital carrying rights to vote in all circumstances at general meetings of any other members of the Group.

2. The percentage of shareholding was calculated based on the Company's total number of 3,640,627,457 Shares in issue as at 31 March 2021.

# Report of the Directors

## Retirement benefits scheme

Particulars of the retirement benefits scheme of the Group are set out in note 38 to the consolidated financial statements.

## Audit committee

The Company has established an audit committee with written terms of reference in compliance with Rules 5.28 to 5.29 of the GEM Listing Rules. The primary duties of the audit committee are to review and supervise the financial reporting process and internal control procedures of the Group. The audit committee comprises of three independent non-executive Directors namely, Mr. Law Yui Lun who is the chairman of the audit committee, Dr. Zhang Wei and Dr. Jin Lizuo, and one non-executive Director, Mr. Zhang Xiongfeng. During the Year, the audit committee held four meetings to review the Group's annual report, half-year report and quarterly reports.

## Remuneration committee

The Company has established a remuneration committee with written terms of reference in accordance with the requirements of the CG Code. The remuneration committee comprises three independent non-executive Directors, namely Mr. Law Yui Lun, Dr. Jin Lizuo and Dr. Zhang Wei who is the chairman of the remuneration committee and two executive Directors, Mr. Fu Yuanhong and Mr. Wu Xiaoming. The principal responsibilities of the remuneration committee include recommendation to the Board on the Group's remuneration policy and structure for all remuneration of Directors and senior management of the Company, the determination of specific remuneration packages of all executive Directors and senior management of the Company, and to review and approve performance-based remuneration.

## Nomination committee

The Company has established a nomination committee with written terms of reference in accordance with the requirements of the CG Code. The nomination committee comprises three independent non-executive Directors, namely Dr. Zhang Wei, Mr. Law Yui Lun and Dr. Jin Lizuo and an executive Director, Mr. Fu Yuanhong who is the chairman of the nomination committee. The roles and functions of the nomination committee include nomination of potential candidates for directorship, reviewing the nomination of the Directors and making recommendations to the Board for ensuring that all nominations are fair and transparent.

## Connected transactions

On 11 August 2020, the Company (for itself and on behalf of its subsidiaries) entered into a financing services framework agreement (the "Financing Services Framework Agreement") with Shanxi Environment Protection Fund Company Limited (山西省環境保護基金有限公司, "Shanxi Fund") for the provision of financing services to the Group for a term from 11 August 2020 to 31 December 2020 (the "Term"). During the Term, the maximum total amount of service fees payable by the Group to Shanxi Fund under the Financing Services Framework Agreement was RMB10,000,000, and the service fees payable by the Group to Shanxi Fund amounted to RMB9,300,000.

# Report of the Directors

As Shanxi Dadi Environment Investment Holdings Co., Ltd. (山西大地環境投資控股有限公司) (“Dadi Environment”) is a substantial shareholder (as defined under the GEM Listing Rules) of the Company, and Shanxi Fund is a subsidiary of Dadi Environment, Shanxi Fund is an associate (as defined under the GEM Listing Rules) of a substantial shareholder of the Company and hence a connected person of the Company under the GEM Listing Rules. Therefore, the transaction under the Financing Services Framework Agreement constitutes a continuing connected transaction of the Company under Chapter 20 of the GEM Listing Rules.

Pursuant to Rule 20.53 of the GEM Listing Rules, the independent non-executive Directors have reviewed the abovementioned continuing connected transaction and confirmed that such transactions have been entered into: –

- (1) in the ordinary and usual course of business of the Group;
- (2) on normal commercial terms or better; and
- (3) according to the Financing Services Framework Agreement governing the transaction under the agreement and on terms that are fair and reasonable and in the interests of the Company and the Shareholders as a whole.

The auditor of the Company (the “Auditor”) was engaged to report on the Group’s continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) “Assurance Engagements other than Audits or Reviews of Historical Financial Information” and with reference to Practice Note 740 “Auditor’s Letter on Continuing Connected Transactions under the Listing Rules” issued by the Hong Kong Institute of Certified Public Accountants. The Auditor issued its letter containing the findings and conclusions in respect of the above mentioned continuing connected transactions in accordance with Rule 20.54 of the GEM Listing Rules.

Based on its work, the auditor of the Company (the “Auditor”) provided the Board with a letter confirming that, with respect to the aforesaid continuing connected transaction:–

- a. nothing has come to the Auditor’s attention that causes the Auditors to believe that the disclosed continuing connected transactions have not been approved by the Board.
- b. for transactions involving the provision of goods or services by the Group, nothing has come to the Auditor’s attention that causes the Auditor to believe that the transactions were not, in all material respects, in accordance with the pricing policies of the Group.
- c. nothing has come to the Auditor’s attention that causes the Auditor to believe that the transaction were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions.
- d. with respect to the amount of the continuing connected transaction set out in the annual report, nothing has come to the Auditor’s attention that causes the Auditor to believe that the disclosed continuing connected transaction has exceeded the overall annual cap as set by the Company.

# Report of the Directors

Except for the above, details of the material related party transactions undertaken in the ordinary course of business by the Group during the Year, which constituted connected transactions of the Group but was fully exempt from the reporting, announcement, annual review and independent shareholders' approval requirements under Chapter 20 of the GEM Listing Rules are set out in note 37 to the consolidated financial statements.

## Auditors

The accounts for the Year were audited by HLB Hodgson Impey Cheng Limited whose term of office will expire upon the forthcoming annual general meeting. A resolution for the re-appointment of HLB Hodgson Impey Cheng Limited as auditors of the Company for the subsequent year is to be proposed at the forthcoming annual general meeting.

There was no change of auditors of the Company in the past three years.

## Compliance with relevant laws and regulations

The Company has been in compliance with relevant laws and regulations that have a significant impact on the Company.

On behalf of the Board

**Fu Yuanhong**

*Chairman*

Hong Kong, 22 June 2021

# Independent Auditors' Report



31/F, Gloucester Tower  
The Landmark  
11 Pedder Street  
Central  
Hong Kong

## TO THE MEMBERS OF DADI INTERNATIONAL GROUP LIMITED

*(Incorporated in the Cayman Islands and continued in Bermuda with limited liability)*

## OPINION

We have audited the consolidated financial statements of Dadi International Group Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 42 to 147, which comprise the consolidated statement of financial position as at 31 March 2021, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Independent Auditors' Report

## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### Key audit matters

### How our audit address the key audit matters

#### Impairment assessment on goodwill and intangible asset

Refer to notes 4, 20 and 21 to the consolidated financial statements.

The Group has intangible asset with gross amount of approximately HK\$8,682,000 and goodwill with gross amount of approximately HK\$7,721,000 which is allocated to the cash-generating-unit ("CGU") of advertising and media related services and goodwill with gross amount of approximately HK\$6,417,000 which is allocated to the CGU of environmental consultancy services as at 31 March 2021.

Management performed impairment assessment of CGUs and concluded that impairment loss of approximately HK\$8,682,000 and HK\$7,721,000 was recognised in respect of intangible asset and goodwill allocated to the CGU of advertising and media related services and no impairment loss was recognised in respect of goodwill allocated to the CGU of environmental consultancy services. This conclusion was based on value-in-use model that required management judgement with respect to the discount rate and underlying cash flows, in particular future revenue growth and terminal growth rate.

We focused on impairment assessment of intangible asset and goodwill as it involved the use of significant judgements and estimation uncertainty.

Our procedures in relation to management's impairment assessment on goodwill and intangible asset included but not limited to:

- Evaluating the independent external valuer's competence, capabilities and objectivity;
- Assessing the appropriateness of valuation methodologies used and the reasonableness of the key assumptions used in determining the recoverable amount and discussion with independent external valuer;
- Considering the result of sensitivity analysis on reasonably possible downside changes in key assumptions; and
- Checking on a sample basis, the accuracy and relevance of the input data used.

Based on the procedures performed, we found management's judgements and estimate made in respect of the impairment assessment on goodwill and intangible asset to be supportable by available evidence.

# Independent Auditors' Report

## KEY AUDIT MATTERS *(continued)*

### Key audit matters

#### **Assessment of expected credit losses ("ECL") of trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights**

Refer to notes 4, 23 and 24 to the consolidated financial statements.

As at 31 March 2021, the Group had trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights of gross carrying amount of approximately HK\$1,287,641,000, HK\$110,564,000 and HK\$14,790,000 respectively, with provision of ECL of HK\$65,891,000, HK\$80,413,000 and HK\$10,757,000 respectively.

The Group assessed whether the credit risk of trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights have increased significantly since their initial recognition, and apply a three-stage impairment model to calculate their ECL.

In assessing the provision of ECL, management exercise significant judgment on the selection of unobservable data inputs to this three-stage impairment model including probability of default, exposure at default and loss given default.

We focused on ECL assessment due to the significance of the balances of trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights and the provision of ECL, and the assessment of ECL involves critical accounting estimates and judgments.

### How our audit address the key audit matters

Our procedures in relation to management's assessment of ECL of trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights included but not limited to:

- Understanding and evaluating the modeling methodologies used by management for measuring expected credit losses; assessed key parameters and assumptions made by management with reference to the relevant historical credit loss data of the Group, observable external economic data and discussion with independent external valuer;
- For historical information, discussing with management to understand their process of assessing risk of default and identifying significant deterioration in credit risk. Corroborating management's explanation with supporting evidence, including comparing, on a sample basis, the fair value of the collaterals against the margin loans at year end date. We also assessed, on a sample basis, the fair value of the collaterals at year end date against the relevant market data; and
- For forward-looking information, reviewing the appropriateness of economic indicators selected by management's expert; evaluating the economic scenarios and the underlying probability weightings applied by management; testing the resulting calculation of the economic indicators determined thereby.

Based on the procedures performed, we found management's estimates and judgements made in respect of allowance for expected credit losses for the trade and other receivables and deposits, deposit for film production and deposit for purchase of film rights to be supportable by available evidence.

# Independent Auditors' Report

## OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditors' report thereon. ("Other Information").

Our opinion on the consolidated financial statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the Other Information and, in doing so, consider whether the Other Information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this Other Information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF THE DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

# Independent Auditors' Report

## AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# Independent Auditors' Report

## AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in this independent auditors' report is Hon Koon Fai, Alex.

**HLB Hodgson Impey Cheng Limited**

*Certified Public Accountants*

**Hon Koon Fai, Alex**

Practising Certificate Number: P05029

Hong Kong, 22 June 2021

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Revenue</b>	8	<b>615,941</b>	1,225,016
Cost of sales		<b>(490,731)</b>	(1,003,532)
Gross profit		<b>125,210</b>	221,484
Other gains or losses, net	9	<b>3,587</b>	2,698
Loss on disposal of subsidiaries		<b>(20,161)</b>	–
Administrative expenses		<b>(70,665)</b>	(43,589)
Allowance for expected credit losses, net		<b>(143,913)</b>	(2,038)
Impairment loss recognised in respect of property, plant and equipment	18	<b>(1,182)</b>	–
Impairment loss recognised in respect of right-of-use assets	19	<b>(805)</b>	–
Impairment loss recognised in respect of intangible asset	21	<b>(8,682)</b>	–
Impairment loss recognised in respect of goodwill	20	<b>(7,721)</b>	–
Share of loss of an associate		<b>(156)</b>	–
(Loss)/profit from operations	11	<b>(124,488)</b>	178,555
Finance costs	12	<b>(60,155)</b>	(45,408)
(Loss)/profit before taxation		<b>(184,643)</b>	133,147
Income tax expense	13	<b>(11,485)</b>	(40,986)
<b>(Loss)/profit for the year</b>		<b>(196,128)</b>	92,161
<b>Other comprehensive income/(expense) for the year</b>			
<i>Item that will not be reclassified to profit or loss:</i>			
Fair value gain/(loss) on financial assets at fair value through other comprehensive income		<b>13,921</b>	(1,335)
<i>Item that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of foreign operations		<b>48,221</b>	(31,778)
Share of other comprehensive income of an associates, net of income tax		<b>13</b>	–
Other comprehensive income/(expense) for the year, net of income tax		<b>62,155</b>	(33,113)
<b>Total comprehensive (expense)/income for the year</b>		<b>(133,973)</b>	59,048

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>(Loss)/profit for the year attributable to:</b>			
Owners of the Company		<b>(152,500)</b>	34,588
Non-controlling interests		<b>(43,628)</b>	57,573
		<b>(196,128)</b>	92,161
<b>Total comprehensive (expense)/income for the year attributable to:</b>			
Owners of the Company		<b>(96,773)</b>	3,787
Non-controlling interests		<b>(37,200)</b>	55,261
		<b>(133,973)</b>	59,048
<b>(Loss)/earnings per share</b>			
Basic and diluted	17	<b>HK(4.27) cents</b>	HK0.97 cents

The accompanying notes form an integral part of these consolidated financial statements.

# Consolidated Statement of Financial Position

As at 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Non-current assets</b>			
Property, plant and equipment	18	889	2,728
Right-of-use assets	19	1,379	7,290
Goodwill	20	6,417	7,721
Financial assets at fair value through other comprehensive income	27	39,789	26,227
Intangible asset	21	–	9,767
Investment in an associate	22	312	–
		<b>48,786</b>	<b>53,733</b>
<b>Current assets</b>			
Trade and other receivables and deposits	23	1,221,750	947,762
Deposit for film production	24	30,151	134,177
Deposit for purchase of film rights	24	4,033	33,584
Financial assets at fair value through profit or loss	26	2	2
Bank balances and cash	28	36,196	55,871
		<b>1,292,132</b>	<b>1,171,396</b>
<b>Current liabilities</b>			
Trade and other payables	29	298,848	93,426
Borrowings	30	627,156	–
Lease liabilities	31	2,390	5,597
Tax payable		41,821	40,636
		<b>970,215</b>	<b>139,659</b>
<b>Net current assets</b>		<b>321,917</b>	<b>1,031,737</b>
<b>Total assets less current liabilities</b>		<b>370,703</b>	<b>1,085,470</b>

# Consolidated Statement of Financial Position

As at 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Capital and reserves</b>			
Share capital	34	36,406	35,649
Reserves		<u>342,937</u>	<u>448,263</u>
Equity attributable to owners of the Company		<b>379,343</b>	483,912
Non-controlling interests	40	<u>(8,855)</u>	<u>51,903</u>
		<b>370,488</b>	535,815
<b>Non-current liabilities</b>			
Borrowings	30	–	547,226
Lease liabilities	31	<u>215</u>	<u>2,429</u>
		<b>215</b>	549,655
<b>Total equity and non-current liabilities</b>		<b>370,703</b>	1,085,470

The consolidated financial statements were approved and authorised for issue by the board of directors on 22 June 2021 and signed on its behalf by:

**Fu Yuanhong**  
*Director*

**Wu Xiaoming**  
*Director*

The accompanying notes form an integral part of these consolidated financial statements.

# Consolidated Statement of Changes in Equity

For the year ended 31 March 2021

	Attributable to the owners of the Company							Subtotal	Non-controlling interests	Total equity	
	Issued capital	Share premium	Contribution surplus	Share-based compensation reserve	Statutory reserve	Revaluation reserve	Translation reserve				Accumulated losses
	HK\$'000	Note (i) HK\$'000	Note (ii) HK\$'000	Note (iii) HK\$'000	Note (iv) HK\$'000	Note (v) HK\$'000	Note (vi) HK\$'000	HK\$'000	HK\$'000	HK\$'000	
At 1 April 2019	35,649	1,823,073	325,798	7,802	1,318	-	21,219	(1,734,734)	480,125	10,188	490,313
Profit for the year	-	-	-	-	-	-	-	34,588	34,588	57,573	92,161
Other comprehensive expense for the year, net of income tax:											
Fair value loss on financial assets at fair value through other comprehensive income	-	-	-	-	-	(1,093)	-	-	(1,093)	(242)	(1,335)
Exchange differences on translation of foreign operation	-	-	-	-	-	-	(29,708)	-	(29,708)	(2,070)	(31,778)
<b>Total comprehensive income/(expense) for the year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,093)</b>	<b>(29,708)</b>	<b>34,588</b>	<b>3,787</b>	<b>55,261</b>	<b>59,048</b>
Lapse of share options (note 39)	-	-	-	(7,802)	-	-	-	7,802	-	-	-
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	5,569	5,569
Dividend declared and paid to non-controlling interest (note 40)	-	-	-	-	-	-	-	-	-	(19,115)	(19,115)
Transfer to statutory reserve	-	-	-	-	5,621	-	-	(5,621)	-	-	-
At 31 March 2020 and 1 April 2020	<b>35,649</b>	<b>1,823,073</b>	<b>325,798</b>	<b>-</b>	<b>6,939</b>	<b>(1,093)</b>	<b>(8,489)</b>	<b>(1,697,965)</b>	<b>483,912</b>	<b>51,903</b>	<b>535,815</b>
Loss for the year	-	-	-	-	-	-	-	(152,500)	(152,500)	(43,628)	(196,128)
Other comprehensive income/(expense) for the year, net of income tax:											
Fair value gain on financial assets at fair value through other comprehensive income	-	-	-	-	-	13,709	-	-	13,709	212	13,921
Exchange differences on translation of foreign operations	-	-	-	-	-	-	42,010	-	42,010	6,211	48,221
Share of other comprehensive income of an associate, net of income tax	-	-	-	-	-	-	8	-	8	5	13
<b>Total comprehensive income/(expense) for the year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,709</b>	<b>42,018</b>	<b>(152,500)</b>	<b>(96,773)</b>	<b>(37,200)</b>	<b>(133,973)</b>
Issue of shares, net of issuing expenses (note 32)	757	5,500	-	-	-	-	-	-	6,257	-	6,257
Acquisition of a subsidiary (note 32)	-	-	-	-	-	-	-	-	-	11,840	11,840
Release of reserves upon disposal of subsidiaries (note 33)	-	-	-	-	-	-	207	-	207	-	207
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	2,067	2,067
Transfer to statutory reserve	-	-	-	-	767	-	-	(767)	-	-	-
Dividend declared and paid (note 16)	-	-	(14,260)	-	-	-	-	-	(14,260)	-	(14,260)
Dividend declared to non-controlling interests (note 40)	-	-	-	-	-	-	-	-	-	(37,465)	(37,465)
<b>At 31 March 2021</b>	<b>36,406</b>	<b>1,828,573</b>	<b>311,538</b>	<b>-</b>	<b>7,706</b>	<b>12,616</b>	<b>33,736</b>	<b>(1,851,232)</b>	<b>379,343</b>	<b>(8,855)</b>	<b>370,488</b>

# Consolidated Statement of Changes in Equity

For the year ended 31 March 2021

Notes:

(i) Share premium

After the change of domicile, the application of share premium account is governed by the relevant provisions set out in the Company's Bye-laws and the Companies Act.

(ii) Contributed surplus

The contributed surplus of the Group represents the difference between the nominal value of the shares of the subsidiaries acquired and the nominal value of the shares of the Company issued for the acquisition at the time of the reorganisation of the Group.

The contributed surplus of the Company represents the difference between the nominal value of the shares of the subsidiaries acquired and the nominal value of the shares of the Company issued in exchange pursuant to the reorganisation of the Group.

(iii) Share-based compensation reserve

The share-based compensation reserve of the Company and the Group arise on the grant of share options of the Company and is dealt with in accordance with the accounting policies set out in note 4.

(iv) Statutory reserve

The statutory reserve of the Group refers to the PRC statutory reserve fund. Appropriations to such reserve fund are made out of profit after tax as recorded in the statutory financial statements of the PRC subsidiaries. The amount should not be less than 10% of the profit after tax as recorded in the statutory financial statements unless the aggregate amount exceeds 50% of the registered capital of the PRC subsidiaries. The statutory reserve can be used to make up prior year losses, if any, and can be applied in conversion into the PRC subsidiaries' capital by means of capitalisation issue.

(v) Revaluation reserve

Revaluation reserve of the Group comprises all differences arising from the fair value changes of the financial assets at fair value through other comprehensive income. The reserve is dealt with in accordance with the accounting policies set out in note 4.

(vi) Translation reserve

Translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policies set out in note 4.

The accompanying notes form an integral part of these consolidated financial statements.

# Consolidated Statement of Cash Flows

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Operating activities</b>			
(Loss)/profit before taxation		<b>(184,643)</b>	133,147
Adjustments for:			
Interest income	9	<b>(291)</b>	(370)
Dividend income	9	<b>(1,385)</b>	–
Foreign exchange loss/(gain), net	11	<b>117</b>	(23)
Interest expenses	12	<b>60,155</b>	45,408
Amortisation of intangible asset	11	<b>1,085</b>	1,085
Depreciation of property, plant and equipment	11	<b>1,532</b>	1,819
Depreciation of right-of-use assets	11	<b>5,326</b>	5,116
(Gain)/loss on disposal of property, plant and equipment	9	–	57
Loss on disposal of subsidiaries		<b>20,161</b>	–
Allowance for expected credit losses, net	11	<b>143,913</b>	2,038
Impairment loss recognised in respect of goodwill	20	<b>7,721</b>	–
Impairment loss recognised in respect of property, plant and equipment	18	<b>1,182</b>	–
Impairment loss recognised in respect of right-of-use assets	19	<b>805</b>	–
Impairment loss recognised in respect of intangible assets	21	<b>8,682</b>	–
Covid-19-related rent concession income	9	–	(84)
Share of loss of an associate		<b>156</b>	–
		<hr/>	
<b>Operating cash flows before movements in working capital</b>		<b>64,516</b>	188,193
Increase in trade and other receivables and deposits		<b>(193,626)</b>	(653,060)
Increase/(decrease) in trade and other payables		<b>157,519</b>	(21,063)
		<hr/>	
<b>Cash generated from/(used in) operating activities</b>		<b>28,409</b>	(485,930)
Tax paid		<b>(12,787)</b>	(4,880)
		<hr/>	
<b>Net cash generated from/(used in) operating activities</b>		<b>15,622</b>	(490,810)

# Consolidated Statement of Cash Flows

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Investing activities</b>			
Interest received		291	370
Dividend received		1,385	–
Investment in an associate		(457)	–
Capital reduction of financial asset at fair value through other comprehensive income		1,434	–
Net cash inflow from acquisition of a subsidiary	32	660	–
Net cash outflow from disposal of subsidiaries	33	(27)	–
Proceeds from disposal of property, plant and equipment		–	40
Purchase of property, plant and equipment	18	(618)	(513)
<b>Net cash generated from/(used in) investing activities</b>		<b>2,668</b>	<b>(103)</b>
<b>Financing activities</b>			
Interest paid		(59,632)	(44,528)
Proceeds from borrowings		36,145	556,440
Repayment of borrowings		–	(2,329)
Capital contribution from non-controlling interests		2,067	5,569
Repayment of lease liabilities		(6,145)	(5,794)
Dividend paid to owners of the Company		(14,260)	–
Dividend paid to non-controlling interests		–	(19,115)
<b>Net cash (used in)/generated from financing activities</b>		<b>(41,825)</b>	<b>490,243</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(23,535)</b>	<b>(670)</b>
<b>Cash and cash equivalents at beginning of the year</b>		<b>55,871</b>	<b>57,605</b>
<b>Effect of foreign exchange rate changes</b>		<b>3,860</b>	<b>(1,064)</b>
<b>Cash and cash equivalents at end of the year</b>			
Bank balances and cash	28	36,196	55,871

The accompanying notes form an integral part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 1. GENERAL INFORMATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 9 November 2001 and continued in Bermuda on 20 April 2009. The Company's shares have been listed on the GEM of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") since 26 August 2002. Its immediate holding company is Dadi International Holdings Co., Ltd and ultimate holding company is 山西省國有資本運營有限公司, a company incorporated in the People's Republic of China (the "PRC").

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is the same as the functional currency of the Company and all values are rounded to the nearest thousand (HK\$'000) except otherwise indicated.

The principal activity of the Company is investment holding and the principal activities of its subsidiaries are set out in note 40.

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARD ("HKFRSs")

### New and Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the *Amendments to References to the Conceptual Framework in HKFRS Standards* and the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the current year for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform

Except as described below, the application of the *Amendments to References to the Conceptual Framework in HKFRS Standards* and the amendments to HKFRSs in the current year had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 3. NEW AND AMENDMENTS TO HKFRSs IN ISSUE BUT NOT YET EFFECTIVE

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17	Insurance Contracts and the related Amendments <sup>1</sup>
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform – Phase 2 <sup>4</sup>
Amendments to HKFRS 3	Reference to the Conceptual Framework <sup>2</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to HKAS 1	Classification of liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>1</sup>
Amendments to HKAS 16	Property, plant and equipment – Proceeds Before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contracts <sup>2</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018-2020 <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2021.

The directors of the Company anticipate that the application of all the new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

### Basis of preparation

The consolidated financial statements have been prepared in accordance with HKFRSs, which is a collective term that includes all applicable individual HKFRSs, HKASs and Interpretations (“Ints”) issued by the HKICPA.

For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users.

In addition, the consolidated financial statements include disclosures requirements of the Rules Governing the Listing of Securities on the GEM of the Stock Exchange (the “GEM Listing Rules”) and the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are accounted for in accordance with HKFRS 16 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Basis of preparation** *(continued)*

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

### **Going concern**

For the year ended 31 March 2021, the Group incurred a net loss of approximately HK\$196,128,000, and as of that date, the Group had borrowings of approximately HK\$627,156,000, while bank balances and cash was approximately HK\$36,196,000 only as at 31 March 2021. The directors of the Company adopted the going concern basis in the preparation of consolidated financial statements and implemented the following measures in order to improve the working capital and liquidity and cash flow position of the Group.

In view of such circumstances, the directors of the Company have given careful consideration to future liquidity and performance of the Group and its available sources of financing in assessing whether the Group will be able to finance its future working capital and finance requirements. Certain measures have been and will be taken to manage its liquidity need and to improve its financial position which include, but are not limited to, the followings:

- (i) As at the date of approval of these consolidated financial statements, the Group has signed an agreement to obtain a financing facilities of approximately RMB550,000,000 (equivalent to HK\$650,749,000) from a financial institution;
- (ii) The Company has actively negotiated with banks and financial institutions to secure the renewals of the Group's borrowings to meet its liabilities when fall due;
- (iii) The Group has received a written confirmation dated 22 June 2021 from 山西省環境集團有限公司, a substantial shareholder of the Company, that a substantial shareholder will provide continuing financial support to the Group to enable the Group to meet its financial obligations as and when they fall due for the foreseeable future, and agreed not to demand repayment of any of the amounts due to a substantial shareholder by the Group in the next twelve months from the date of approval for issue of these consolidated financial statements;

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Going concern** *(continued)*

- (iv) The Group has taken measures to tighten cost controls over production costs and expenses with the aim of attaining profitable and positive cash flow operations;
- (v) The Group may consider to dispose non-core business and/or financial assets if required; and
- (vi) The Company has actively negotiated with investors for obtaining further financing when necessary including but not limited to shareholder's loan, equity financing and bank borrowings to improve the liquidity of the Group.

In the opinion of the directors of the Company, in light of the various measures or arrangements implemented after the end of reporting period, the Group will have sufficient working capital for its current requirements and it is reasonable to expect the Group to remain a commercially viable concern. Accordingly, the directors of the Company are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis.

Should the Group be unable to continue to operate as a going concern, adjustments would have to be made to write down the value of assets to their recoverable amounts, to provide for further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effect of these adjustments has not been reflected in the consolidated financial statements.

The principal accounting policies are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Basis of consolidation** *(continued)*

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

### **Business combination**

Acquisitions of businesses, other than business combination under common control, are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition related costs are generally recognised in profit or loss as incurred.

Except for certain recognition exemptions, the identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the Framework for the Preparation and Presentation of Financial Statements (replaced by the Conceptual Framework for Financial Reporting issued in October 2010).

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 *Income Taxes* and HKAS 19 *Employee Benefits* respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 *Share-based Payment* at the acquisition date (see the accounting policy below);

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Business combination** *(continued)*

- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after assessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair value or another measurement basis required by another HKFRSs.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units ("CGU") (or groups of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is an indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of CGUs).

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the groups of CGUs) retained.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Investment in an associate

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of an associate are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of an associate used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of an associate. Changes in net assets of the associate other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Investments in an associate** *(continued)*

When the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate and the fair value of any retained interest and any proceeds from disposing of the relevant interest in an associate is included in the determination of the gain or loss on disposal of an associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Intangible assets**

#### ***Intangible assets acquired separately***

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful lives and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### ***Derecognition of intangible assets***

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

### **Property, plant and equipment**

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes. Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, if any. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Property, plant and equipment** *(continued)*

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold improvements	Over the shorter of the lease terms or 20%
Showroom equipment	33%
Office equipment	20% – 33%
Furniture and fixtures	20% – 33%
Motor vehicles	20% – 25%

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### **Leases**

#### ***Definition of a lease***

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### *Leases (continued)*

#### *The Group as a lessee*

##### *Allocation of consideration to components of a contract*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

The Group applies practical expedient not to separate non-lease components from lease component, and instead account for the lease component and any associated non-lease components as a single lease component.

##### *Short-term leases*

The Group applies the short-term lease recognition exemption to leases of office premises that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight line basis or another systematic basis over the lease term.

##### *Right-of-use assets*

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities other than adjustments to lease liabilities resulting from Covid-19-related rent concessions in which the Group applied the practical expedient.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### *Leases (continued)*

#### *The Group as a lessee (continued)*

#### *Right-of-use assets (continued)*

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

#### *Refundable rental deposits*

Refundable rental deposits paid are accounted under HKFRS 9 *Financial Instruments* and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

#### *Lease liabilities*

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### *Leases (continued)*

#### *The Group as a lessee (continued)*

#### *Lease liabilities (continued)*

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line in the consolidated statement of financial position.

#### *Lease modifications*

Except for Covid-19-related rent concessions in which the Group applied the practical expedient, the Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group applies practical expedient not to separate non-lease components from lease component, and instead account for the lease component and any associated non-lease components as a single lease component.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Covid-19-related rent concessions

In relation to rent concessions that occurred as a direct consequence of the Covid-19 pandemic, the Group has elected to apply the practical expedient not to assess whether the change is a lease modification if all of the following conditions are met:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying HKFRS 16 if the changes are not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in the profit or loss in the period in which the event occurs.

### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are measured in accordance with HKFRS 15 *Revenue from Contracts with Customers*. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### **Financial assets**

#### *Classification and subsequent measurement of financial assets*

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at the date of initial application/initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income ("OCI") if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 *Business Combination* applies.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Classification and subsequent measurement of financial assets** *(continued)*

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

#### **Amortised cost and interest income**

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and debt instruments/receivables subsequently measured at FVTOCI. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

#### **Debt instruments classified as at FVTOCI**

Subsequent changes in the carrying amounts for debt instruments/receivables classified as at FVTOCI as a result of interest income calculated using the effective interest method, and foreign exchange gains and losses are recognised in profit or loss. All other changes in the carrying amount of these debt instruments are recognised in OCI and accumulated under the heading of revaluation reserve. Impairment allowances are recognised in profit or loss with corresponding adjustment to OCI without reducing the carrying amounts of these debt instruments. The amounts that are recognised in profit or loss are the same as the amounts that would have been recognised in profit or loss if these debt instruments had been measured at amortised cost. When these debt instruments are derecognised, the cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Classification and subsequent measurement of financial assets** *(continued)*

##### **Equity instruments designated as at FVTOCI**

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in OCI and accumulated in the revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to accumulated losses.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "Other gains or losses, net" line item in profit or loss.

##### **Financial assets at FVTPL**

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the "other gains or losses, net" line item.

#### **Impairment of financial assets**

The Group performs impairment assessment under expected credit losses ("ECL") model on financial assets (including trade and other receivables and deposits, deposit for film production, deposit for purchase of film rights and bank balances and cash which are subject to impairment assessment under HKFRS 9). The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Impairment of financial assets** *(continued)*

The Group always recognises lifetime ECL for trade receivables without significant financing component. The ECL on these assets are assessed individually and/or collectively using a provision matrix with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

#### **(i) Significant increase in credit risk**

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Impairment of financial assets** *(continued)*

##### (i) **Significant increase in credit risk** *(continued)*

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 180 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

##### (ii) **Definition of default**

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 1 year past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

##### (iii) **Credit-impaired financial assets**

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- a) significant financial difficulty of the issuer or the borrower;
- b) a breach of contract, such as a default or past due event;
- c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Impairment of financial assets** *(continued)*

##### (iii) **Credit-impaired financial assets** *(continued)*

- d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation;  
or
- e) the disappearance of an active market for that financial asset because of financial difficulties.

##### (iv) **Write-off policy**

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

##### (v) **Measurement and recognition of ECL**

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial assets** *(continued)*

#### **Impairment of financial assets** *(continued)*

##### (v) Measurement and recognition of ECL *(continued)*

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments through a loss allowance account.

### **Financial liabilities and equity instruments**

#### **Classification as debt or equity**

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial instruments** *(continued)*

#### **Financial liabilities**

All financial liabilities are subsequently measured at amortised cost using the effective interest method.

#### **Financial liabilities at amortised cost**

Financial liabilities including trade and other payables, borrowings and lease liabilities are subsequently measured at amortised cost, using the effective interest method.

#### **Derecognition**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group continues to recognise the asset to the extent of its continuing involvement and recognises an associated liability for amounts it may have to pay.

If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in a debt instrument classified as at FVTOCI upon application of HKFRS 9, the cumulative gain or loss previously accumulated in the FVTOCI reserve is reclassified to profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the revaluation reserve is not reclassified to profit or loss, but is transferred to accumulated losses.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment of tangible and intangible assets other than goodwill**

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). The recoverable amount of property, plant and equipment, right-of-use assets, and intangible asset are estimated individually. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual CGUs, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or the CGU) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or CGU) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### **Film rights**

Film rights represent films produced by the Group or acquired by the Group which are initially recognised at cost.

Film rights purchased through acquisition are initially measured as the fair value of the consideration given for the recognition of the film rights.

Film rights are stated at cost less accumulated amortisation and accumulated impairment losses. The cost of film rights are amortised over their estimated useful lives upon release of the film. Film rights not ready for release are not subject to amortisation and are tested annually for impairment.

The carrying amount of film rights is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- The Group’s performance creates or enhances an asset that the customer controls as the Group performs; or
- The Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct goods or services.

A contract asset represents the Group’s right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group’s unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group’s obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to a contract are accounted for and presented on a net basis.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue from contracts with customers *(continued)*

#### *Principal versus agent*

When another party is involved in providing goods or services to a customer, the Group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent).

The Group is a principal if it controls the specified good or service before that good or service is transferred to a customer.

The Group is an agent if its performance obligation is to arrange for the provision of the specified good or service by another party. In this case, the Group does not control the specified good or service provided by another party before that good or service is transferred to the customer. When the Group acts as an agent, it recognises revenue in the amount of any fee or commission to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party.

#### *Output method*

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

#### *Revenue recognition*

##### *(i) Environmental consultancy services, financial services and provision of advertising and media related services*

Revenue from environmental consultancy services is recognised over time using output method, over the period of services provided. Revenue is recognised on the basis of direct measurement of the value of the services transferred to the customer to date relative to the remaining services promised under the contract.

##### *(ii) Publication, purchase and distribution of books*

For publication, purchase and distribution of books to customer, revenue is recognised when control of the books has transferred, being when the books have been delivered to the wholesaler's specific location (delivery).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Employee benefits

#### *Short term employee benefits and contributions to defined contribution retirement plans*

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

The Group operates a defined contribution Mandatory Provident Fund retirement benefits scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees in Hong Kong.

Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Company's subsidiaries operating in the PRC are members of retirement benefits schemes (the "PRC RB Schemes") managed by the local municipal governments. The PRC subsidiaries are required to contribute to the PRC RB Schemes to fund the retirement benefits. The local municipal government undertakes to assume the retirement benefit obligation of all existing and future retired employees of the PRC subsidiaries. The only obligation of the PRC subsidiaries with respect to the PRC RB Schemes is to meet the required contributions under the PRC RB Schemes. The contributions are charged to the profit or loss as they become payable in accordance with the relevant laws and regulations of the PRC.

#### *Share-based payments*

The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in share-based compensation reserve with equity. The fair value is measured at grant date using the Black-Scholes Option Pricing Model, taking into account the terms and conditions upon which the options were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the share options, the total estimated fair value of the share options is spread over the vesting period, taking into account the probability that the options will vest.

During the vesting period, the number of share options expected to vest is reviewed. Any adjustment to the cumulative fair value recognised in prior years is charged/credited to the consolidated statement of profit or loss and other comprehensive income for the year under review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the share-based compensation reserve.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Employee benefits** *(continued)*

#### **Share-based payments** *(continued)*

On vesting date, the amount recognised as an expense is adjusted to reflect the actual number of share options that vest (with a corresponding adjustment to the share-based compensation reserve) except where forfeiture is only due to not achieving vesting conditions that relate to the market price of the Company's shares. The equity amount is recognised in the share-based compensation reserve until either the option is exercised (when it is transferred to the share premium account) or the option expires (when it is released directly to accumulated losses).

#### **Termination benefits**

Termination benefits are recognised when, and only when, the Group demonstrably commits itself to terminate employment or to provide benefits as a result of voluntary redundancy by having a detailed formal plan which is without realistic possibility of withdrawal.

### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### **Current tax**

The tax currently payable is based on taxable profit for the year end. Taxable profit differs from (loss)/profit before tax because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

#### **Deferred tax**

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profits. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Taxation** *(continued)*

#### **Deferred tax** *(continued)*

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 *Income Taxes* requirements to right-of-use assets and lease liabilities separately. Temporary differences relating to right-of-use assets and lease liabilities are not recognised at initial recognition and over the lease terms due to application of the initial recognition exemption.

Current and deferred tax are recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively when current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Provisions

Provisions are recognised when the Group has a present obligation (legal and constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the reporting period in which they arise.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. HK\$) using exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributable to non-controlling interests as appropriate).

On the disposal of a foreign operation, all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that includes a foreign operation that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences is re-attributed to non-controlling interests and is not recognised in profit or loss. For all other partial disposals (i.e. partial disposal of associates or jointly controlled entities that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Foreign currencies *(continued)*

Goodwill and fair value adjustments to identifiable assets acquired arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in equity under the heading of translation reserve.

### Borrowing costs

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other gains or losses, net".

### Related parties

A related party is a person or entity that is considered to be related to the Group if:

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 4. BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Related parties *(continued)*

- (b) An entity is related to the Group if any of the following conditions applies:
- (i) the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) both entities are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group is a part, provides key management personnel services to the Group or to the parent of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

### Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's executive directors, being the chief operating decision maker, for the purpose of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individual material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 5. CAPITAL MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-backs as well as the issue of new debt or the redemption of existing debt.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current and non-current liabilities as shown in the consolidated statement of financial position) less cash and cash equivalents. Total capital is calculated as "equity" as shown in the consolidated statement of financial position plus net debt.

### Gearing ratio

The directors of the Company review the capital structure on an annual basis. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. The gearing ratios at 31 March 2021 and 2020 were as follows:

	2021 HK\$'000	2020 HK\$'000
Total debt (Note a)	<b>629,761</b>	555,252
Less: cash and cash equivalents	<b>(36,196)</b>	(55,871)
Net debt	<b>593,565</b>	499,381
Equity (Note b)	<b>370,488</b>	535,815
Net debt to equity ratio	<b>160.2%</b>	93.2%
Total debt to equity ratio	<b>170.0%</b>	103.6%

Notes:

- (a) Debt included borrowings and lease liabilities, as detailed in notes 30 and 31, respectively.
- (b) Equity included all capital and reserves of the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS

### Categories of financial instruments

	2021 HK\$'000	2020 HK\$'000
<b>Financial assets</b>		
Financial assets at FVTOCI	39,789	26,227
Financial assets at FVTPL	2	2
Financial assets at amortised cost	<b>947,523</b>	873,792
<b>Financial liabilities</b>		
Financial liabilities at amortised cost	<b>928,609</b>	648,678

### Fair value measurement

The fair values of financial assets and financial liabilities are determined as follows:

- the fair values of financial assets and financial liabilities with standard terms and conditions and traded in active markets are determined with reference to quoted market bid prices and ask prices respectively; and
- the fair values of other financial assets and financial liabilities (excluding those described above) are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
<b>At 31 March 2021</b>				
<b>Assets</b>				
Financial assets at FVTOCI	-	-	39,789	39,789
Financial assets at FVTPL	2	-	-	2
<b>At 31 March 2020</b>				
<b>Assets</b>				
Financial assets at FVTOCI	-	-	26,227	26,227
Financial assets at FVTPL	2	-	-	2

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Fair value measurement *(continued)*

Type	Fair value hierarchy	Valuation technique and key input	Significant unobservable inputs	Sensitivity analysis
<b>Financial assets</b>				
<b>FVTOCI</b>				
Trust guarantee fund 2021: approximately HK\$5,832,000 (2020: HK\$4,981,000)	Level 3	Discounted cash flow  Discounted cash flow method was used to capture the present value of the expected future economic benefits that will flow out of the the pledged security fund, based on an appropriate discount rate	Discount rate of approximately 5.07% (2020: 8.42%)	Note (i)
Unlisted equity securities 2021: approximately HK\$33,957,000 (2020: HK\$21,246,000)	Level 3	Market approach  The price to earnings ratio of the comparable companies are considered in the valuation to reflect the condition that there may be premium or discount on its carrying value  Discount for lack of marketability, determined with reference to the market research performed by Stout Risius Ross, LLC.	Price-to-earnings multiple of approximately 16.8 times (2020: 15.2 times) times, discount for lack of marketability of approximately 20.6% (2020: 20.6%)	Note (ii) and (iii)
<b>FVTPL</b>				
Listed equity securities 2021: approximately HK\$2,000 (2020: HK\$2,000)	Level 1	Quoted bid price in an active market	N/A	

#### Notes:

- (i) An increase in the discount rate used in isolation would result in a decrease in the fair value measurement of the trust guarantee fund, and vice versa. A 5% change in the discount rate holding all other variables constant would change the recoverable amounts of trust guarantee fund by approximately HK\$7,000 (2020: HK\$29,000).
- (ii) An increase in the discount for lack of marketability used in isolation would result in a decrease in the fair value measurement of the unlisted equity securities, and vice versa. A 5% change in the discount for lack of marketability holding all other variables constant would change the recoverable amounts of unlisted equity securities by approximately HK\$475,000 (2020: HK\$217,000).
- (iii) An increase in the price-to-earnings multiple used in isolation would result in a increase in the fair value measurement of the unlisted equity securities, and vice versa. A 5% change in the price-to-earnings multiple holding all other variables constant would change the recoverable amounts of unlisted equity securities by approximately HK\$1,661,000 (2020: HK\$1,086,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Fair value measurement *(continued)*

The reconciliation of Level 3 fair value measurements is as following:

	Trust guarantee fund HK\$'000	Unlisted equity securities HK\$'000	Total HK\$'000
As at 1 April 2019	–	200	200
Investment in financial assets at FVTOCI	5,621	22,482	28,103
Net unrealised losses recognised in OCI	(492)	(843)	(1,335)
Exchange alignment	(148)	(593)	(741)
As at 31 March 2020 and 1 April 2020	4,981	21,246	26,227
Capital reduction	–	(2,867)	(2,867)
Net unrealised gains recognised in OCI	433	13,488	13,921
Exchange alignment	418	2,090	2,508
<b>As at 31 March 2021</b>	<b>5,832</b>	<b>33,957</b>	<b>39,789</b>

Included in OCI is a gain amount of HK\$13,921,000 (2020: loss of HK\$1,335,000) relating to financial assets at FVTOCI held at the end of the current reporting period and is reported as revaluation reserve. There were no transfer between Level 1, 2 and 3.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities at amortised cost approximate their fair values.

### Financial risk management objectives and policies

Details of the financial instruments for both the Group are disclosed in respective notes to the financial statements. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. Management of the Company manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

The Group's major financial instruments include financial assets at FVTOCI, financial assets at FVTPL, trade and other receivables and deposits, deposit for film production, deposit for purchase of film rights, bank balances and cash, trade and other payables, borrowings and lease liabilities. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

There has been no change to the Group's risk exposure relating to financial instruments or the manner in which it manages and measures the risks.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### *Credit risk*

The Group's credit risk is primarily attributable to trade and other receivables and deposits, deposit for film production, deposit for purchase of film rights and bank balances. Management of the Company has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

In relation to the Group's bank balance and cash, the Group limits its exposure to credit risk by placing deposits with financial institutions with high credit rating and no recent history of default. The directors of the Company consider that the Group's credit risk on the bank deposits is low. Management continues to monitor the position and will take appropriate action if their ratings should change. As at 31 March 2021 and 2020, the Group has no significant concentration of credit risk in relation to deposits with bank.

In respect of trade receivables, the credit periods usually vary from one month to three months depending on the nature of the business. Extension may be granted to major customers and each customer is granted a maximum credit limit. Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and also taking into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Debtors with balances that are more than 3 months past due are requested to settle all outstanding balances before any further credit is granted and all overdue balances are reviewed regularly by the management of the Company. Normally, the Group does not obtain collateral from customers.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry and country in which customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, the Group has certain concentration of credit risk as 96.06% (2020: 91.87%) and 98.12% (2020: 97.45%) of the total trade receivables was due from the Group's largest customer and the five largest customers respectively.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position after deducting any loss allowance. The Group does not provide any guarantees which would expose the Group or the Company to credit risk.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### **Credit risk** *(continued)*

The Group considers the probability of default upon initial recognition of a financial asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available, reasonable and supportive forward-looking information. Especially the following indicators are incorporated:

- internal credit rating;
- external credit rating;
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;
- actual or expected significant changes in the operating results of the borrower;
- significant increases in credit risk on other financial instruments of the same borrower; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the Group and changes in the operating results of the borrower.

For deposits and other receivables, the Group applies either a 12-month expected credit losses or lifetime expected credit losses, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivables has occurred since initial recognition then impairment is measured as lifetime expected credit losses.

For deposit for film production and deposit for purchase of films rights relating to accounts that are long overdue with significant amounts, known insolvencies or non-response to collection activities, they are assessed individually for impairment allowance. The Group recognised the provision for expected credit losses by assessing the credit risk characteristics of debtor, discount rate and the likelihood of recovery and considering the prevailing economic conditions.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### *Credit risk (continued)*

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables as at 31 March 2021 and 2020:

	Expected loss rate %	Gross carrying amount HK\$'000	Loss allowance HK\$'000
<b>As at 31 March 2021</b>			
Less than 1 month past due	0.57	2,454	14
1 to 3 months past due	0.77	3,368	26
More than 3 months	1.05	653,852	6,891
		<b>659,674</b>	<b>6,931</b>
	Expected loss rate %	Gross carrying amount HK\$'000	Loss allowance HK\$'000
<b>As at 31 March 2020</b>			
Less than 1 month past due	0.25	6,840	17
1 to 3 months past due	0.44	413,786	1,840
More than 3 months	0.73	18,031	132
		<b>438,657</b>	<b>1,989</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### *Credit risk (continued)*

The following table shows the movement of allowances for ECL of trade receivables as at 31 March 2021 and 2020:

	Lifetime ECL (non credit- Impaired) HK\$'000	Lifetime ECL (credit-impaired) HK\$'000	Total HK\$'000
<b><i>Trade receivables</i></b>			
As at 1 April 2019	1,038	–	1,038
– Transfer to credit-impaired	(824)	824	–
– Allowance for ECL, net	951	–	951
	<hr/>		
As at 31 March 2020 and 1 April 2020	1,165	824	1,989
– Allowance for ECL, net	4,942	–	4,942
	<hr/>		
<b>As at 31 March 2021</b>	<b>6,107</b>	<b>824</b>	<b>6,931</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### **Credit risk** *(continued)*

The Group uses three categories for those receivables which reflect their credit risk and how the loss allowance is determined for each of those categories. A summary of the assumptions underpinning the Group's ECL model is as follows:

Category	Company definition of category	Basis for recognition of loss allowance
Performing	Receivables whose credit risk is in line with original expectations	12 month expected losses. Where the expected lifetime of an asset is less than 12 months, expected losses are measured at its lifetime ECL (stage 1)
Underperforming	Receivables for which a significant increase has occurred compared to original expectations; a significant increase in credit risk is presumed if interest and/or principal repayments are 30 days past due	Lifetime ECL (stage 2)
Non-performing (credit impaired)	Interest and/or principal repayments are 90 days past due or it becomes probable a customer will enter bankruptcy	Lifetime ECL (stage 3)
Write-off	Interest and/or principal repayments are 180 days past due and there is no reasonable expectation of recovery	Amount is written off

The Group accounts for its credit risk by appropriately providing for ECL on a timely basis. In calculating the ECL rates, the Group considers historical loss rates for each category of customers. No significant changes to estimation techniques or assumptions were made during the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS (continued)

### Financial risk management objectives and policies (continued)

#### Credit risk (continued)

The loss allowance for other receivables and deposits, deposit for film production and deposit for purchase of film rights as at 31 March 2021 and 2020 was determined as follows:

	2021				2020		
	Performing HK\$'000	Under- performing HK\$'000	Non- performing (credit impaired) HK\$'000	Total HK\$'000	Performing HK\$'000	Under- performing HK\$'000	Total HK\$'000
<b>Other receivables and deposits</b>							
Expected loss rate	3.10%	8.50%	72.73%		1.44%	7.24%	
Gross carrying amount	199,395	53,906	66,256	319,557	178,819	54,031	232,850
Loss allowance	6,189	4,581	48,190	58,960	2,575	3,914	6,489

	2021		2020	
	Non- performing (credit impaired) HK\$'000	Total HK\$'000	Under- performing HK\$'000	Total HK\$'000
<b>Deposit for film production</b>				
Expected loss rate	72.73%		2.10%	
Gross carrying amount	110,564	110,564	137,059	137,059
Loss allowance	80,413	80,413	2,882	2,882

	2021		2020	
	Non- performing (credit impaired) HK\$'000	Total HK\$'000	Under- performing HK\$'000	Total HK\$'000
<b>Deposit for purchase of film rights</b>				
Expected loss rate	72.73%		5.05%	
Gross carrying amount	14,790	14,790	35,372	35,372
Loss allowance	10,757	10,757	1,788	1,788

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### **Credit risk** *(continued)*

The following tables show the movement of allowances for ECL of other receivables and deposits, deposit for film production and deposit for purchase of film rights as at 31 March 2021 and 2020:

	12m ECL HK\$'000	Lifetime ECL (non credit- impaired) HK\$'000	Lifetime ECL (credit-impaired) HK\$'000	Total HK\$'000
<b><i>Other receivables and deposits</i></b>				
As at 1 April 2019	113	6,036	–	6,149
– Allowance for ECL, net	2,462	(2,122)	–	340
As at 31 March 2020 and 1 April 2020	2,575	3,914	–	6,489
– Transfer to credit-impaired	(253)	–	253	–
– Allowance for ECL, net	3,867	667	47,937	52,471
<b>As at 31 March 2021</b>	<b>6,189</b>	<b>4,581</b>	<b>48,190</b>	<b>58,960</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Credit risk *(continued)*

	Lifetime ECL (non credit- impaired) HK\$'000	Lifetime ECL (credit-impaired) HK\$'000	Total HK\$'000
<b>Deposit for film production</b>			
As at 1 April 2019	2,135	–	2,135
– Transfer to credit-impaired	(2,135)	2,135	–
– Allowance for ECL, net	–	747	747
As at 31 March 2020 and 1 April 2020	–	2,882	2,882
– Transfer to credit-impaired	–	–	–
– Allowance for ECL, net	–	77,531	77,531
<b>As at 31 March 2021</b>	–	80,413	80,413
<b>Deposit for purchase of film rights</b>			
As at 1 April 2019	1,788	–	1,788
– Transfer to credit-impaired	(1,788)	1,788	–
As at 31 March 2020 and 1 April 2020	–	1,788	1,788
– Allowance for ECL, net	–	8,969	8,969
<b>As at 31 March 2021</b>	–	10,757	10,757

#### Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to board approval. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants to ensure that it maintains sufficient amount of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The Group monitors and maintains a level of cash and cash equivalents considered adequate by the directors of the Company to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The Group held cash and cash equivalents amounting to approximately HK\$36,196,000 at 31 March 2021 (2020: HK\$55,871,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS (continued)

### Financial risk management objectives and policies (continued)

#### Liquidity risk (continued)

The following table details the Group's remaining contractual maturity at the end of the reporting period of the Group's financial liabilities based on undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date on which the Group was required to pay. The analysis is performed on the same basis for 2020.

	Weighted average effective Interest rate %	Within 1 year or on demand HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but less than 5 years HK\$'000	More than 5 years HK\$'000	Total contractual undiscounted cash flows HK\$'000	Carrying amount HK\$'000
<b>2021</b>							
Trade and other payables	-	298,848	-	-	-	298,848	298,848
Borrowings	10.1	643,623	-	-	-	643,623	627,156
Lease liabilities	9.2	2,510	217	-	-	2,727	2,605
		<b>944,981</b>	<b>217</b>	<b>-</b>	<b>-</b>	<b>945,198</b>	<b>928,609</b>
<b>2020</b>							
Trade and other payables	-	93,426	-	-	-	93,426	93,426
Borrowings	10.2	57,415	560,622	-	-	618,037	547,226
Lease liabilities	9.2	6,105	2,543	-	-	8,648	8,026
		<b>156,946</b>	<b>563,165</b>	<b>-</b>	<b>-</b>	<b>720,111</b>	<b>648,678</b>

#### Interest rate risk

The Group does not have material exposure to interest rate risk, as the Group has no financial assets and liabilities of material amounts with floating interest rates except for deposits held in the banks. Cash at bank earns interest at floating rates based on the daily bank deposits rates during the year. Any change in the interest rate promulgated by banks from time to time is not considered to have significant impact to the Group.

The Group monitors the interest rate exposure on a continuous basis and adjusts the portfolio of bank saving balances and borrowings where necessary.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### *Foreign currency risk*

The Group mainly operates in Hong Kong and the PRC and is exposed to currency risk primarily through bank balances and cash that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transaction relate. The currencies giving rise to this risk are primarily Renminbi (“RMB”) and United States Dollars (“USD”). Foreign currency risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations.

The Group is exposed to foreign exchange risk in respect of exchange fluctuation of HK\$ against RMB and USD. The Group currently does not have a foreign currency hedging policy in respect of foreign currency assets and liabilities. The Group will monitor its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

There is no material foreign exchange risk noted for the Group as:

- as HK\$ are pegged to USD, it is assumed that there would be no material currency risk exposure between these two currencies;
- the transactions of the Company are mainly denominated in HK\$, which is the functional currencies of the Company; and
- the operations and customers of the Group’s subsidiaries are mainly located in Hong Kong and the PRC with most of the operating assets and transactions denominated and settled in their functional currencies of the Group’s subsidiaries.

#### *Other price risk*

The Group is exposed to equity price risk through its investments in equity securities measured at FVTPL and FVTOCI. For equity securities measured at FVTPL quoted in active market, the management of the Group manages this exposure by maintaining a portfolio of investments with different risks. In addition, the Group also invested in certain unlisted equity securities for investees operating in finance industry sector for long term strategic purposes which had been designated as FVTOCI. The Group has appointed a special team to monitor the price risk and will consider hedging the risk exposure should the need arise.

#### *Sensitivity analysis*

Please refer to fair value measurement as above for more details on sensitivity analysis.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 7. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTIES

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal to the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### **Depreciation of property, plant and equipment and right-of-use assets**

Property, plant and equipment and right-of-use assets are depreciated on a straight-line basis over their estimated useful lives, after taking into account of their estimated residual value. The determination of the useful lives and residual values involve management's estimation. The Group assesses annually the residual value and the useful life of property, plant and equipment and if the expectation differs from the original estimate, such a difference may impact the depreciation in the year and in future periods.

### **Estimated impairment of property, plant and equipment, right-of-use assets and intangible asset**

Property, plant and equipment, right-of-use assets and intangible asset are stated at costs less accumulated depreciation and impairment, if any. In determining whether an asset is impaired, the Group has to exercise judgement and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset (including right-of-use assets), the Group estimates the recoverable amount of the cash generating unit to which the assets belongs, including allocation of corporate assets when a reasonable and consistent basis of allocation can be established, otherwise recoverable amount is determined at the smallest group of cash generating units, for which the relevant corporate assets have been allocated. Changing the assumptions and estimates, including the discount rates or the growth rate in the cash flow projections, could materially affect the recoverable amounts.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 7. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTIES *(continued)*

### Provision of ECL for financial assets carried at amortised costs

The Group determined the provision of ECL for financial assets carried at amortised costs based on the ECL of these financial assets. The Group applies significant judgement in the determination of the impairment model and the use of parameters. The Group also uses significant judgement in its assessment on whether there is any significant increase in credit risk of these receivables. The Group makes assumptions on the economic indicators for forward-looking information and the application of economic scenarios and probability weightings.

### Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the CGU (or group of CGUs) to which goodwill has been allocated, which is the higher of the value in use or fair value less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the CGU (or a group of CGUs) and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows or upward revision of discount rate, a material impairment loss or further impairment loss may arise.

### Income tax

Certain treatments adopted by the Company in its tax returns in the past years are yet to be finalised with the Hong Kong Inland Revenue Department and other jurisdiction. In assessing the Company's income tax and deferred tax during the current year, the Company has followed the tax treatments it has adopted in those tax returns, which may be different from the final outcome in due course.

### Fair value measurement of financial instruments

As at 31 March 2021, the Group's financial assets at FVTOCI are measured at fair value with fair value being determined based on significant unobservable inputs using valuation techniques. Judgement and estimation are required in establishing the relevant valuation techniques and the relevant inputs thereof. Changes in assumptions relating to these factors could result in material adjustments to the fair value of these instruments. See note 6 for further disclosures.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 8. REVENUE

	2021 HK\$'000	2020 HK\$'000
<b>Revenue from contract with customers</b>		
<i>Over time</i>		
Environmental consultancy services	4,171	–
Financial services	3,237	851
Provision of advertising and media related services	–	101,158
	<b>7,408</b>	102,009
<i>At a point in time</i>		
Publication, purchase and distribution of books	608,533	1,123,007
Total	<b>615,941</b>	1,225,016

All services are for a period of one year or less. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

## 9. OTHER GAINS OR LOSSES, NET

	2021 HK\$'000	2020 HK\$'000
Interest income on:		
Bank deposits	205	334
Financial assets at FVTOCI	86	36
Total interest income	291	370
Dividend income	1,385	–
Administrative services fee income	–	2,301
Loss on disposal of property, plant and equipment	–	(57)
Covid-19-related rent concession income	–	84
Government grants (note)	1,797	–
Sundry income	114	–
Total	<b>3,587</b>	2,698

Note: During the current year, the Group recognised government grants of HK\$1,797,000 of which HK\$270,000 relates to Employment Support Scheme provided by the Hong Kong government and HK\$1,527,000 relates to enterprise support fund provided by the PRC government.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 10. SEGMENT INFORMATION

The Group manages its businesses by divisions, which are organised by a mixture of both business lines (products and services) and geographical locations. In a manner consistent with the way in which information is reported internally to the chief operating decision maker (“CODM”) for the purposes of resource allocation and performance assessment, the Group has presented the following four reportable segments. No operating segments have been aggregated to form the following reportable segments.

During the year ended 31 March 2021, the Group commenced the business segment engaging in environmental consultancy services along with the acquisition of Shanxi Jinxin Keyuan Environmental Protection Science and Technology Company Limited\* (“Jinxin Keyuan”) (山西晉新科源環保科技有限公司) (note 32), and it is considered as a new operating and reportable segment by the CODM.

(i)	Advertising and media related services:	Engaged in designing, production, acting as agency and placement of advertisements, information consulting and marketing planning in Hong Kong and the PRC.
(ii)	Financial leasing and other financial services:	Provision of financial leasing and other financial services in the PRC.
(iii)	Publication, purchase and distribution of books:	Engaged in publication, purchase and distribution of books in the PRC.
(iv)	Environmental consultancy services:	Provision of environmental consultancy services in the PRC.

### Segment revenues and results

Information regarding the Group’s reportable segments as provided to CODM for the purposes of resources allocation and assessments of segment performance for the years ended 31 March 2021 and 2020 is set out below:

	Advertising and media related services		Financial leasing and other financial services		Publication, purchase and distribution of books		Environmental consultancy services		Total	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
Revenue										
Sales to external customers	-	101,158	3,237	851	608,533	1,123,007	4,171	-	615,941	1,225,016
Segment results	(159,869)	11,257	(14,507)	(12,058)	39,728	155,554	599	-	(134,049)	154,753
Loss on disposal of subsidiaries									(20,161)	-
Share of loss of an associate									(156)	-
Unallocated other gains or losses, net									399	79
Unallocated expenses									(29,938)	(21,120)
(Loss)/profit from operations									(183,905)	133,712
Unallocated finance costs									(738)	(565)
(Loss)/profit before taxation									(184,643)	133,147
Income tax expense									(11,485)	(40,986)
(Loss)/profit for the year									(196,128)	92,161

\* For identification purpose only

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 10. SEGMENT INFORMATION *(continued)*

### Segment revenues and results *(continued)*

Segment revenue reported above represents revenue generated from external customers. There were no inter-segment sales in both years.

The accounting policies of the reportable segments are the same as the Group's accounting policies as described in note 4. Segment results represent the profit/(loss) of each segment without allocation of central administration cost including directors' remuneration, certain other gains or losses, net, certain finance costs and income tax expense. This is the measure reported to the CODM for the purposes of resource allocation and assessment of segment performance.

### Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable segment:

	Advertising and media related services		Financial leasing and other financial services		Publication, purchase and distribution of books		Environmental consultancy services		Total	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
Segment assets	70,105	331,776	190,505	102,506	925,569	661,618	38,847	-	1,225,026	1,095,900
Unallocated assets									115,892	129,229
Total assets									1,340,918	1,225,129
Segment liabilities	45,049	56,554	28,540	26,171	258,307	587,815	6,701	-	338,597	670,540
Unallocated liabilities									631,833	18,774
Total liabilities									970,430	689,314

For the purpose of monitoring segment performance and allocating resources between segments:

- all assets are allocated to reportable segments other than certain property, plant and equipments, certain right-of-use assets, investment in an associate, financial assets at FVTOCI, financial assets at FVTPL and corporate financial assets; and
- all liabilities are allocated to reportable segments other than certain lease liabilities, current tax liabilities, corporate financial liabilities and borrowings.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 10. SEGMENT INFORMATION (continued)

### Other segment information

	Advertising and media related services		Financial leasing and other financial services		Publication, purchase and distribution of books		Environmental consultancy services		Unallocated		Total	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
Interest expenses	-	-	-	-	(59,417)	(44,843)	-	-	(738)	(565)	(60,155)	(45,408)
Addition to non-current assets* (Allowance for)/reversal of allowances for ECL, net	-	126	296	11	265	3,231	6,501	-	57	3,619	7,119	6,987
Depreciation of property, plant and equipment	(504)	(522)	(81)	(1,214)	(869)	(35)	(11)	-	(67)	(48)	(1,532)	(1,819)
Depreciation of right-of-use assets	-	(118)	-	-	(946)	(1,008)	-	-	(4,380)	(3,990)	(5,326)	(5,116)
Amortisation of intangible asset	(1,085)	(1,085)	-	-	-	-	-	-	-	-	(1,085)	(1,085)
Impairment of goodwill	(7,721)	-	-	-	-	-	-	-	-	-	(7,721)	-
Impairment of intangible asset	(8,682)	-	-	-	-	-	-	-	-	-	(8,682)	-
Impairment of property, plant and equipment	(800)	-	(302)	-	-	-	-	-	(80)	-	(1,182)	-
Impairment of right-of-use assets	-	-	-	-	-	-	-	-	(805)	-	(805)	-

\* Non-current assets excluded those relating to financial instruments.

### Geographical information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's non-current assets\* ("specified non-current assets"). The geographical location of customers is based on the location of the revenue derived, and the specified non-current assets is based on the physical location of the asset, in the case of property, plant and equipment, and the location of the operation to which they are allocated, in the case of intangible assets and goodwill.

The Group operates in two principal geographical areas – Hong Kong, Japan and the PRC (excluding Hong Kong).

The Group's revenue from external customers and information about its non-current assets by geographical location are detailed below:

	Revenue from external customers		Non-current assets*	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
Hong Kong	-	101,158	279	21,551
Japan	-	-	33	-
The PRC	615,941	1,123,858	8,685	5,955
	<b>615,941</b>	<b>1,225,016</b>	<b>8,997</b>	<b>27,506</b>

\* Non-current assets excluded those relating to financial instruments.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 10. SEGMENT INFORMATION *(continued)*

### Information about major customers

Revenue from customers of the corresponding years contributing over 10% of the total revenue of the Group are as follows:

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Customer A <sup>1</sup>	<b>608,533</b>	699,730
Customer B <sup>1</sup>	–	423,277

<sup>1</sup> Revenue from publication, purchase and distribution of books

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 11. (LOSS)/PROFIT FROM OPERATIONS

The Group's (loss)/profit from operations has been arrived at after charging/(crediting):

	2021 HK\$'000	2020 HK\$'000
Auditors' remuneration		
Audit service	1,140	1,124
Non-audit service	240	160
	<u>1,380</u>	<u>1,284</u>
Amortisation of intangible asset (note 21)	1,085	1,085
Depreciation of property, plant and equipment (note 18)	1,532	1,819
Depreciation of right-of-use assets (note 19)	5,326	5,116
	<u>7,943</u>	<u>8,020</u>
Total amortisation and depreciation		
Foreign exchange loss/(gain), net	117	(23)
Expenses relating to short-term leases	256	2,271
Allowance for ECL, net		
– Trade receivables	4,942	951
– Other receivables and deposits	52,471	340
	<u>57,413</u>	<u>1,291</u>
– Deposit for film production	77,531	747
– Deposit for purchase of film rights	8,969	–
	<u>143,913</u>	<u>2,038</u>
Staff costs (including directors' remuneration)		
Salaries and allowances	22,014	19,450
Contribution to retirement benefits scheme	1,176	1,938
	<u>23,190</u>	<u>21,388</u>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 12. FINANCE COSTS

	2021 HK\$'000	2020 HK\$'000
Interest on borrowings	59,632	44,528
Interest on lease liabilities	523	880
Total	<u>60,155</u>	<u>45,408</u>

## 13. INCOME TAX EXPENSE

	2021 HK\$'000	2020 HK\$'000
Current tax:		
Hong Kong Profits tax	–	1,160
PRC Enterprise Income Tax	11,502	39,900
	<u>11,502</u>	<u>41,060</u>
Over-provision in respect of prior years:		
PRC Enterprise Income Tax	(17)	(74)
Total tax charge	<u>11,485</u>	<u>40,986</u>

On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% for both years.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 13. INCOME TAX EXPENSE *(continued)*

Under the EIT Law of the PRC, withholding tax is imposed on dividends declared in respect of profit earned by the PRC subsidiaries. Deferred taxation has not been provided for in the consolidated financial statements in respect of temporary differences attributable to the profits earned by the PRC subsidiaries as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

Taxation arising in other jurisdictions is calculated at the rates prevailing in the respective jurisdictions. No provision for profits tax is made in other jurisdictions as the subsidiaries operating in other jurisdictions have no assessable profits for the both years.

Income tax for the year can be reconciled to the (loss)/profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

	2021 HK\$'000	2020 HK\$'000
(Loss)/profit before taxation	<b>(184,643)</b>	133,147
Notional tax on (loss)/profit before taxation, calculated at the rates applicable to profits in the tax jurisdictions concerned	<b>(40,481)</b>	34,324
Tax effect of income not taxable for tax purpose	<b>(406)</b>	(8)
Tax effect of expenses not deductible for tax purpose	<b>47,258</b>	1,208
Tax effect of share of loss of an associate	<b>(39)</b>	–
Tax exemption and relief	–	(115)
Over-provision in respect of prior years	<b>(17)</b>	(74)
Utilisation of tax losses previously not recognised	<b>(196)</b>	(35)
Tax effect of tax applicable to two-tiered tax rates regime	–	(330)
Tax effect of tax losses not recognised	<b>5,366</b>	6,016
Income tax expense for the year	<b>11,485</b>	40,986

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 13. INCOME TAX EXPENSE *(continued)*

At 31 March 2021, the Group has unused tax losses of approximately HK\$202,340,000 (2020: HK\$273,531,000) available for offset against future profits. No deferred tax asset has been recognised in respect of unused tax loss due to the unpredictability of future profit streams. Included in unrecognised tax losses are losses of approximately HK\$70,165,000 (2020: HK\$144,908,000) with expiry dates as disclosed in the following table. Other losses may be carried forward indefinitely.

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
2020	–	93,108
2021	<b>5,919</b>	5,919
2022	<b>25,658</b>	25,658
2023	<b>8,972</b>	8,972
2024	<b>11,251</b>	11,251
2025	<b>18,365</b>	–
	<hr/> <b>70,165</b>	<hr/> 144,908

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 14. DIRECTORS' REMUNERATION

Details of the remuneration paid to the directors of the Company are as follows:

	Directors' fees HK\$'000	Salaries and other allowances HK\$'000	Retirement scheme contribution HK\$'000	Total HK\$'000
<i>For the year ended 31 March 2021</i>				
<b>Executive directors:</b>				
Mr. Qu Zhongrang (note (c))	600	–	–	600
Mr. Fu Yuanhong	600	–	–	600
Mr. Wu Xiaoming	600	1,898	110	2,608
<b>Non-executive directors:</b>				
Mr. Zhang Xiongfeng	360	–	–	360
Mr. Zhang Honghai (note (d))	96	–	–	96
Mr. Ju Meng Jun (note (e))	100	–	–	100
<b>Independent non-executive directors:</b>				
Dr. Jin Lizuo (note (b))	360	–	–	360
Mr. Law Yui Lun	360	–	–	360
Dr. Zhang Wei	360	–	–	360
Total	3,436	1,898	110	5,444

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 14. DIRECTORS' REMUNERATION (continued)

	Directors' fees HK\$'000	Salaries and other allowances HK\$'000	Retirement scheme contribution HK\$'000	Total HK\$'000
<i>For the year ended 31 March 2020</i>				
<b>Executive directors:</b>				
Mr. Qu Zhongrang (note (c))	563	–	–	563
Mr. Fu Yuanhong	600	–	–	600
Mr. Wu Xiaoming	600	1,849	146	2,595
<b>Non-executive directors:</b>				
Mr. Zhang Xiongfeng	360	–	–	360
Mr. Zhang Honghai (note (d))	360	–	–	360
<b>Independent non-executive directors:</b>				
Dr. Jin Lizuo (note (b))	50	–	–	50
Mr. Law Yui Lun	360	–	–	360
Dr. Li Zhan (note (a))	310	–	–	310
Dr. Zhang Wei	360	–	–	360
Total	3,563	1,849	146	5,558

Notes:

- (a) Dr. Li Zhan was resigned as independent non-executive director on 11 February 2020.
- (b) Dr. Jin Lizuo was appointed as independent non-executive director on 11 February 2020.
- (c) Mr. Qu Zhongrang was appointed as executive director on 23 April 2019.
- (d) Mr. Zhang Honghai was resigned as non-executive director on 7 July 2020.
- (e) Mr. Ju Meng Jun was appointed as non-executive director on 22 December 2020.

Mr. Fu Yuanhong is the chairman of the Company and his emoluments disclosed above include those for service rendered by him.

Mr. Wu Xiaoming is the executive vice chairman and chief executive officer of the Company and his emoluments disclosed above include those for service rendered by him.

During the years ended 31 March 2021 and 2020, no emoluments or incentive payments were paid by the Group to the directors of the Company as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived or agreed to waive any emoluments for both years.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 14. DIRECTORS' REMUNERATION *(continued)*

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was party and in which a director of the Company had material interest, whether directly or indirectly, subsisted at the end of the year or at any time for both years.

## 15. INDIVIDUALS WITH HIGHEST EMOLUMENTS

### Five highest paid individual

The five highest paid individuals during the year included one (2020: one) director. Details of their remuneration are set out in note 14 to the consolidated financial statements. The emoluments of the remaining four (2020: four) individuals with highest emoluments for the years ended 31 March 2021 and 2020 were as follows:

	2021 HK\$'000	2020 HK\$'000
Salaries and allowances	8,212	4,759
Retirement benefits scheme contribution	286	314
Total	<u>8,498</u>	<u>5,073</u>

The number of non-director, highest paid individuals whose remuneration fell within the following bands, is as follows:

	Number of employees	
	2021	2020
HK\$Nil to HK\$1,000,000	–	1
HK\$1,000,001 to HK\$1,500,000	2	3
HK\$1,500,001 to HK\$2,000,000	–	–
HK\$2,000,001 to HK\$2,500,000	1	–
HK\$2,500,001 to HK\$3,000,000	1	–
	<u>4</u>	<u>4</u>

During the year ended 31 March 2021 and 2020, no emoluments were paid by the Group to any of the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office (2020: HK\$Nil).

At the end of the reporting period, there was no forfeited contribution, which arose upon employees leaving the retirement benefits scheme and which are available to reduce the contribution payable in the futures years.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 16. DISTRIBUTION

	2021 HK\$'000	2020 HK\$'000
Final distribution of HK0.4 cents per ordinary share	—	14,260

No final distribution was proposed for ordinary shareholders of the Company subsequent to 31 March 2021. The final distribution in respect of the year ended 31 March 2020 was paid during the year ended 31 March 2021.

## 17. (LOSS)/EARNINGS PER SHARE

The calculation of the basic and diluted (loss)/earnings per share attributable to owners of the Company is based on the following data:

	2021 HK\$'000	2020 HK\$'000
<b>(Loss)/profit</b>		
(Loss)/profit attributable to owners of the Company		
for the purposes of basic and diluted (loss)/earnings per share	<b>(152,500)</b>	34,588
	<b>2021</b>	2020
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose		
of basic and diluted (loss)/earnings per share	<b>3,575,520,623</b>	3,564,945,946

No diluted earnings per share for the year ended 31 March 2021 were presented as there were no potential ordinary shares in issue during the year.

The computation of diluted earnings per share does not assume the exercise of the Company's options because the exercise price of those options was higher than the average market price for shares for the year ended 31 March 2020.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 18. PROPERTY, PLANT AND EQUIPMENT

	Leasehold Improvements HK\$'000	Furniture and fixtures HK\$'000	Showroom equipment HK\$'000	Office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
<b>Cost</b>						
As at 1 April 2019	4,942	584	2,400	1,361	3,881	13,168
Additions	–	77	–	436	–	513
Transfer from right-of-use assets	–	–	–	–	1,063	1,063
Disposals	(984)	(165)	–	(422)	–	(1,571)
Exchange alignment	(262)	(27)	–	(79)	(126)	(494)
As at 31 March 2020 and 1 April 2020	3,696	469	2,400	1,296	4,818	12,679
Acquired on a acquisition of a subsidiary (note 32)	–	–	–	127	–	127
Additions	265	252	–	101	–	618
Exchange alignment	278	24	–	80	129	511
As at 31 March 2021	4,239	745	2,400	1,604	4,947	13,935
<b>Accumulated depreciation and impairment</b>						
As at 1 April 2019	3,351	407	1,160	1,072	3,356	9,346
Depreciation for the year	693	62	480	235	349	1,819
Transfer from right-of-use assets	–	–	–	–	606	606
Disposals	(984)	(124)	–	(366)	–	(1,474)
Exchange alignment	(179)	(18)	–	(59)	(90)	(346)
As at 31 March 2020 and 1 April 2020	2,881	327	1,640	882	4,221	9,951
Depreciation for the year	766	45	480	159	82	1,532
Impairment loss for the year	141	106	280	133	522	1,182
Exchange alignment	239	7	–	58	77	381
As at 31 March 2021	4,027	485	2,400	1,232	4,902	13,046
<b>Net carrying amounts</b>						
<b>As at 31 March 2021</b>	212	260	–	372	45	889
As at 31 March 2020	815	142	760	414	597	2,728

Due to the bleak market prospect of the advertising and media related services segment and financial leasing and other financial services segment, the management of the Group had temporarily suspended the relevant business. The management of the Group concluded that there was indication for impairment in relation to these segment and conducted impairment assessment on recoverable amounts of property, plant and equipment, right-of-use assets and intangible assets with carrying amount of approximately HK\$1,182,000, HK\$805,000 and HK\$8,682,000.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 18. PROPERTY, PLANT AND EQUIPMENT *(continued)*

The Group estimates the recoverable amount of the CGUs of advertising and media related services segment and financial leasing and other financial services segment to which the assets belongs when it is not possible to estimate the recoverable amount individually, including allocation of corporate assets on a reasonable and consistent basis.

The recoverable amounts of CGUs have been determined based on a value-in-use calculation. That calculation uses cash flow projections based on financial budgets approved by the management of the Group of the respective subsidiaries under these segments, covering the following 5 years with pre-tax discount rate ranged from 14% to 16% as at 31 March 2021. Another key assumption for the value in use calculated is the budgeted gross margin, which is determined based on the CGUs' past performance and management expectation for the market prospect.

Based on the result of the assessment, management of the Group determined that the recoverable amount of the CGUs is lower than the carrying amount. The impairment amount has been allocated to each category of property, plant and equipment, right-of-use assets and intangible assets. Based on the value in use calculation and the allocation, an impairment of approximately HK\$1,182,000, HK\$805,000 and HK\$8,682,000 has been recognised against the carrying amount of property, plant and equipment, right-of-use assets and intangible assets respectively.

## 19. RIGHT-OF-USE ASSETS

The lease terms of the Group's offices, director's quarters and motor vehicle range from 2 to 5 years for the year ended 31 March 2021 (2020: 2 to 5 years). Their useful lives are as follows:

Leased buildings	2 – 3 years
Leased motor vehicle	4 – 5 years

The Group does not have the option to purchase the right-of-use assets for a nominal amount at the end of the lease terms.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 19. RIGHT-OF-USE ASSETS *(continued)*

	<b>Leased buildings</b> HK\$'000	<b>Leased motor vehicle</b> HK\$'000	<b>Total</b> HK\$'000
<b>Cost</b>			
As at 1 April 2019	5,924	1,106	7,030
Additions	6,474	–	6,474
Transfer to property, plant and equipment	–	(1,063)	(1,063)
Exchange alignment	(154)	(43)	(197)
	<hr/>	<hr/>	<hr/>
As at 31 March 2020 and 1 April 2020	12,244	–	12,244
Exchange alignment	462	–	462
	<hr/>	<hr/>	<hr/>
As at 31 March 2021	12,706	–	12,706
	<hr/>	<hr/>	<hr/>
<b>Accumulated depreciation and impairment</b>			
As at 1 April 2019	–	508	508
Depreciation for the year	4,998	118	5,116
Transfer to property, plant and equipment	–	(606)	(606)
Exchange alignment	(44)	(20)	(64)
	<hr/>	<hr/>	<hr/>
As at 31 March 2020 and 1 April 2020	4,954	–	4,954
Depreciation for the year	5,326	–	5,326
Impairment loss for the year	805	–	805
Exchange alignment	242	–	242
	<hr/>	<hr/>	<hr/>
As at 31 March 2021	11,327	–	11,327
	<hr/>	<hr/>	<hr/>
<b>Net carrying amount</b>			
<b>As at 31 March 2021</b>	1,379	–	1,379
	<hr/>	<hr/>	<hr/>
As at 31 March 2020	7,290	–	7,290
	<hr/>	<hr/>	<hr/>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 19. RIGHT-OF-USE ASSETS *(continued)*

The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Details of impairment assessment of right-of-use assets are disclosed in note 18 to the consolidated financial statements.

## 20. GOODWILL

	2021 HK\$'000	2020 HK\$'000
<b>Cost</b>		
As at 1 April	47,248	47,248
Arising on acquisition of a subsidiary (note 32)	6,501	–
Exchange alignment	(84)	–
	<hr/>	<hr/>
As at 31 March	53,665	47,248
<b>Accumulated impairment losses</b>		
As at 1 April	39,527	39,527
Impairment loss for the year	7,721	–
	<hr/>	<hr/>
As at 31 March	47,248	39,527
<b>Net carrying amount</b>		
As at 31 March	<hr/> <b>6,417</b> <hr/>	<hr/> 7,721 <hr/>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 20. GOODWILL (continued)

### Impairment test of goodwill

For the purpose of impairment testing, goodwill has been allocated to the following CGUs identified according to operating segment.

	2021 HK\$'000	2020 HK\$'000
Advertising and media related services		
– Keen Renown Limited and its subsidiaries (the “Keen Renown Group”)	–	7,721
Environmental consultancy services		
– Jinxin Keyuan	6,417	–

### **Advertising and media related services – Keen Renown Group**

The recoverable amount of the goodwill allocated to advertising and media related services are determined based on the value-in-use calculation using the present value of cash flows taking into account the expected operating synergy and profitability and growth of businesses arising from Keen Renoun Group.

The cash flow projections are based on financial budgets approved by management covering a 5-year period and assumed growth rates are used to extrapolate the cash flows in the following years. The financial budgets are prepared based on a 5-years business plan which is appropriate after considering the sustainability of business growth, stability of core business developments, long term economic cycle and achievement of business targets. All cash flows are discounted at pre-tax discount rates of 16% (2020: 16%) under baseline and stressed scenarios respectively. Management’s financial model assumes an average growth rate of 3% (2020: 3%) per annum beyond the 5-years period taking into account long term gross domestic product growth and other relevant economic factors. The discount rate used is based on the rates which reflect specific risks relating to the CGU.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 20. GOODWILL (continued)

### Impairment test of goodwill (continued)

#### Advertising and media related services – Keen Renown Group (continued)

For the year ended 31 March 2021, impairment loss of HK\$7,721,000 has been recognised in respect of goodwill related to CGU of Keen Renown Group for the year ended 31 March 2021 (2020: HK\$nil).

#### Environmental consultancy services Jinxin Keyuan

At 31 March 2021, the recoverable amount of goodwill allocated to CGU of environmental consultancy services has been determined based on a value in use calculation. That calculation uses cash flow projections based on financial budgets approved by management covering a 5-year period, and pre-tax discount rate of 16%. Cash flows of this CGU beyond the 5-year period are extrapolated using a steady 3% growth rate. This growth rate is based on domestic average consumer price index. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin, such estimation is based on past performance and management's expectations for the market development.

During the year ended 31 March 2021, management of the Group determines that there is no impairment on CGU of environmental consultancy services. Management believes that any reasonably possible change in any of these assumptions would not cause the carrying amount of this CGU to exceed its recoverable amount.

## 21. INTANGIBLE ASSET

	<b>Software HK\$'000</b>
<b>Cost</b>	
At 1 April 2019, 31 March 2020, 1 April 2020 and 31 March 2021	10,852
<b>Accumulated amortisation and impairment</b>	
As at 1 April 2019	–
Amortised for the year	1,085
As at 31 March 2020 and 1 April 2020	1,085
Amortised for the year	1,085
Impairment loss for the year	8,682
<b>As at 31 March 2021</b>	<b>10,852</b>
<b>Net carrying amount</b>	
<b>As at 31 March 2021</b>	<b>–</b>
As at 31 March 2020	9,767

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 21. INTANGIBLE ASSET (continued)

The following estimated useful lives are used in the calculation of amortisation:

Software 10 years

Details of impairment assessment are disclosed in note 18 to the consolidated financial statements.

## 22. INVESTMENT IN AN ASSOCIATE

	2021 HK\$'000
Cost of investment in an associate	457
Share of post-acquisition loss and other comprehensive expenses	(143)
Exchange alignment	(2)
	<hr/>
	312
	<hr/>

Details of the Group's associate at the end of the reporting period are as follows:

Name of entity	Country of incorporation/ registration	Principal place of business	Proportion of ownership interest held by the Group		Proportion of voting rights held by the Group		Principal activity
			2021	2020	2021	2020	
山西大地陽光科技服務有限公司	The PRC	The PRC	40%	–	40% (Note 1)	–	Operation of online sourcing and trading platform

Note:

The Group has 40% ownership interest and voting rights in 山西大地陽光科技服務有限公司. By considering that the Group has no sufficiently dominant voting rights to direct the relevant activities of 山西大地陽光科技服務有限公司 unilaterally, the directors of the Company conclude that the Group only has significant influence over 山西大地陽光科技服務有限公司 and therefore it is classified as an associate of the Group.

### Summarised financial information of material associate

Summarised financial information in respect of the associate is set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with HKFRSs.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 22. INVESTMENT IN AN ASSOCIATE *(continued)*

### Summarised financial information of material associate *(continued)*

The associate is accounted for using the equity method in these consolidated financial statements.

山西大地陽光科技服務有限公司

	<b>2021</b> <b>HK\$'000</b>
Current assets	837
Non-current assets	166
Current liabilities	(223)
Non-current liabilities	–
	<b>From 21 October</b> <b>2020 (date of</b> <b>incorporation)</b> <b>to 31 March 2021</b> <b>HK\$'000</b>
Revenue	260
Loss for the year	(390)
Other comprehensive income for the year	32
Loss and total comprehensive expense for the year	(358)

Reconciliation of the above summarised financial information to the carrying amount of the interest in an associate recognised in the consolidated financial statements:

	<b>2021</b> <b>HK\$'000</b>
Net assets of 山西大地陽光科技服務有限公司	780
Proportion of the Group's ownership interest in 山西大地陽光科技服務有限公司	40%
Carrying amount of the Group's interest in 山西大地陽光科技服務有限公司	312

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 23. TRADE AND OTHER RECEIVABLES AND DEPOSITS

	2021 HK\$'000	2020 HK\$'000
Trade receivables (Note a)	659,674	438,657
Allowance for ECL (Note 6)	<b>(6,931)</b>	(1,989)
	<b>652,743</b>	436,668
<b>Other receivables and deposits</b>		
Deposits (Note b)	19,915	19,216
Prepayments (Note c)	308,410	284,733
Other receivables (Note d)	279,548	195,046
Loan receivables (Note e)	20,094	18,588
	<b>627,967</b>	517,583
Allowance for ECL (Note 6)	<b>(58,960)</b>	(6,489)
	<b>569,007</b>	511,094
Total	<b>1,221,750</b>	947,762

Notes:

- (a) An aged analysis of the Group's trade receivables, based on the invoice date, which approximates the respective revenue recognition dates and net of allowance for ECL, at the end of the reporting period is as follows:

	2021 HK\$'000	2020 HK\$'000
0 to 30 days	2,420	17,473
31 to 60 days	1,660	–
61 to 90 days	1,678	401,989
Over 90 days	<b>646,985</b>	17,206
	<b>652,743</b>	436,668

The Group generally allows credit period from 30 to 90 days to its customers.

Details of impairment assessment are set out in note 6.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 23. TRADE AND OTHER RECEIVABLES AND DEPOSITS *(continued)*

Notes: *(continued)*

- (b) The deposits paid mainly consist of the followings:
- (i) As at 31 March 2021, included in deposits was an amount of approximately HK\$19,403,000 (2020: HK\$14,376,000) of entering into a pan-entertainment project with a vendor, an independent third party during the year ended 31 March 2018. However, the possible pan-entertainment project has been lapsed during the year ended 31 March 2019.
- (c) The prepayments mainly consist of the followings:
- (i) As at 31 March 2021, included in prepayments was an amount of approximately HK\$295,795,000 (2020: HK\$254,932,000) for prepayment of publishing services in relation to distribution of books.
- (d) The other receivables mainly consist of the followings:
- (i) As at 31 March 2021, other receivables of approximately HK\$18,069,000 (2020: HK\$93,802,000) was deposits for the possible pan-entertainment projects and an earnest money which expected to be recovered.
- (ii) As at 31 March 2021, other receivables of approximately HK\$Nil (2020: HK\$10,924,000) was deposits from the possible of intent for granting a priority and exclusion right to acquire the entire shareholding interest in a target company which expected to be recovered.
- (iii) As at 31 March 2021, other receivables of approximately HK\$65,193,000 was deposits for the possible environmental consultancy projects and earnest money which expected to be recovered.
- (e) The loan receivables mainly consist of the followings:
- (i) As at 31 March 2021, there was loan receivables of approximately HK\$19,918,000 (2020: HK\$18,588,000) net of allowances for expected credit losses of approximately HK\$176,000 (2020: HK\$169,000). The loan receivables were secured, interest bearing at 7% to 9% (2020: 7% to 9%) per annum and repayable within 90 days to 1 year (2020: 90 days to 1 year).

## 24. DEPOSIT FOR FILM PRODUCTION AND DEPOSIT FOR PURCHASE OF FILM RIGHTS

	2021 HK\$'000	2020 HK\$'000
Deposit for film production	110,564	137,059
Allowance for ECL	<b>(80,413)</b>	(2,882)
	<b>30,151</b>	134,177
Deposit for purchase of film rights	14,790	35,372
Allowance for ECL	<b>(10,757)</b>	(1,788)
	<b>4,033</b>	33,584

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 25. FILM RIGHTS

	2021 HK\$'000	2020 HK\$'000
<b>Cost</b>		
As at 1 April	18,657	19,938
Exchange alignment	(3,867)	(1,281)
	<hr/>	<hr/>
As at 31 March	14,790	18,657
<b>Accumulated impairment</b>		
As at 1 April	18,657	19,938
Exchange alignment	(3,867)	(1,281)
	<hr/>	<hr/>
As at 31 March	14,790	18,657
<b>Net carrying amount</b>		
As at 31 March	<hr/> –	<hr/> –

## 26. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2021 HK\$'000	2020 HK\$'000
Held for trading		
Listed equity securities – the PRC	2	2
	<hr/>	<hr/>

The financial assets are analysed as:

	2021 HK\$'000	2020 HK\$'000
Current	2	2
	<hr/>	<hr/>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 27. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	2021 HK\$'000	2020 HK\$'000
Trust guarantee fund	5,832	4,981
Unlisted equity securities – the PRC	33,957	21,246
	<b>39,789</b>	26,227

The financial assets are analysed as:

	2021 HK\$'000	2020 HK\$'000
Non-current	39,789	26,227

## 28. BANK BALANCES AND CASH

	2021 HK\$'000	2020 HK\$'000
Cash on hand and at bank:		
Hong Kong Dollar	2,786	20,162
Renminbi	29,640	28,010
Japanese Yen	3,284	7,212
US Dollar	486	487
Total	<b>36,196</b>	55,871

Cash at bank earns interest at floating rates based on daily bank deposit rates which range from 0% to 0.1% for both years. Short-term time deposits are denominated in HK\$, RMB and USD which made for varying periods between one day and three months depending on the immediate cash requirements of the Group and earn interest at the respective short-term time deposit rates.

RMB of approximately HK\$29,640,000 (2020: HK\$28,010,000) is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 29. TRADE AND OTHER PAYABLES

	2021 HK\$'000	2020 HK\$'000
Trade payables (Note a)	171,289	4,333
Accruals and other payables (Note b)	90,696	87,721
Dividend payables to non-controlling interests	34,785	–
Security deposits received	2,078	1,372
	<hr/>	<hr/>
	<b>298,848</b>	<b>93,426</b>

Note:

- (a) An aged analysis of the Group's trade payables presented based on the invoice date at the end of the reporting period is as follows:

	2021 HK\$'000	2020 HK\$'000
0 to 30 days	157,959	3,275
31 to 60 days	–	–
61 to 90 days	–	–
Over 90 days	13,330	1,058
	<hr/>	<hr/>
	<b>171,289</b>	<b>4,333</b>

The average credit period on trade payables is 60 days.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 30. BORROWINGS

The exposure of the Group's borrowings and the contractual maturity dates are as follows:

	2021 HK\$'000	2020 HK\$'000
Borrowings – unsecured	35,566	–
Borrowings – secured	591,590	547,226
	<u>627,156</u>	<u>547,226</u>

	2021 HK\$'000	2020 HK\$'000
The carrying amounts of the above borrowings are repayable:		
Within one year	627,156	–
Within a period of more than one year but not exceeding two years	–	547,226
	<u>627,156</u>	<u>547,226</u>
Less: amounts due within one year shown under current liabilities	<u>627,156</u>	–
Amounts shown under non-current liabilities	–	<u>547,226</u>

The range of interest rates per annum on the Group's borrowings were as follows:

	2021	2020
Fixed rate	<u>8.00%-10.22%</u>	10.22%

As at 31 March 2021, borrowing of approximately HK\$35,566,000 was granted by Shanxi Jin Tong Investment Management Company Limited\* (山西金通投資管理有限公司, "Shanxi Jin Tong"), a related company of the Company, and was guaranteed by Shanxi Environment Group Company Limited\* (山西省環境集團有限公司, "Shanxi Environment"), a substantial shareholder of the Company.

As at 31 March 2021, borrowings of approximately HK\$591,590,000 (2020: HK\$547,226,000) were secured by trust guarantee fund of approximately HK\$5,832,000 (2020: HK\$4,981,000) which was classified as financial asset at FVTOCI.

\* For identification purpose only

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 31. LEASE LIABILITIES

The Group had lease liabilities repayable as follows:

	31 March 2021		31 March 2020	
	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000
Within 1 year	2,390	2,510	5,597	6,105
After 1 year but within 2 years	215	217	2,429	2,543
Present value of lease obligations	<u>2,605</u>	<u>2,727</u>	8,026	8,648
Less: total future interest expenses		<u>(122)</u>		<u>(622)</u>
Present value of lease liabilities		2,605		8,026
Less: non-current portion		<u>(215)</u>		<u>(2,429)</u>
Current portion		<u>2,390</u>		<u>5,597</u>

The weighted average incremental borrowing rates applied to lease liabilities range from 5.3% to 10.6% (2020: 5.3% to 10.6%).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 32. ACQUISITION OF A SUBSIDIARY

### Consideration transferred

On 28 December 2020, Zhongtou Jinfu Technology Development (Beijing) Co., Ltd. (眾投金服科技發展(北京)有限公司) ("Zhongtou Jinfu", a wholly-owned subsidiary of the Company), Han Jin (韓晉), Wang Huaiyu (王懷宇), Zhao Yongde (趙永德) and Zhou Jin (周進) (collectively the "Vendors") entered into an acquisition agreement (the "Acquisition Agreement"), pursuant to which, Zhongtou Jinfu conditionally agreed to acquire and the Vendors conditionally agreed to sell 60% of the equity interest in Jinxin Keyuan at an initial consideration of approximately RMB27,000,000 (equivalent to approximately HK\$32,364,000), of which approximately RMB15,000,000 (equivalent to approximately HK\$17,980,000) was settled in cash and the remaining by way of allotment and issue of 75,681,511 new ordinary shares of the Company.

	HK\$'000
Cash	17,980
Consideration shares issued	<u>6,282</u>
Total	<u>24,262</u>

Note:

Acquisition-related costs amounting to HK\$556,000 have been excluded from the consideration transferred and have been recognised as an expenses in the current year, within the "administrative expenses" line item in the consolidated statement of profit or loss and other comprehensive income.

Pursuant to the Acquisition Agreement, the Vendors jointly and severally guarantee and undertake to the Company and Zhongtou Jinfu that (i) the revenue from Jinxin Keyuan's principal business will grow year by year; and (ii) the audited net profit after deducting all extraordinary items of Jinxin Keyuan will be not less than the amounts set out below for the relevant years:

Relevant year	Guaranteed Profit
the year ending 31 December 2021	RMB5,500,000
the year ending 31 December 2022	RMB6,050,000
the year ending 31 December 2023	RMB6,655,000

If Jinxin Keyuan does not meet the above performance targets, the consideration for the said acquisition shall be adjusted in the manner set out in the Acquisition Agreement, pursuant to which the Company may repurchase part or all the consideration shares issued to the Vendors. Please refer to the Company's announcements dated 28 December 2020 for further details.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 32. ACQUISITION OF A SUBSIDIARY (continued)

The fair value of the identifiable assets and liabilities of Jinxin Keyuan as at the date of acquisition are as follows:

	Fair value HK\$'000
Property, plant and equipment	127
Trade and other receivables and deposits	12,747
Bank balances and cash	18,640
Trade and other payables	<u>(1,913)</u>
Total identifiable net assets at fair value	29,601
Non-controlling interests	<u>(11,840)</u>
	17,761
Goodwill on acquisition	<u>6,501</u>
Total consideration	<u>24,262</u>

Goodwill arose on the acquisition of Jinxin Keyuan because the acquisition included a control premium. In addition, the consideration paid for the acquisition included amounts in relation to the benefit of revenue growth, future market development with potential contracts. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets.

None of the goodwill arising on the acquisitions is expected to be deductible for tax purposes.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 32. ACQUISITION OF A SUBSIDIARY (continued)

### Net cash inflow on acquisition of Jinxin Keyuan:

	HK\$'000
Cash consideration paid	17,980
Less: bank balances and cash acquired	<u>(18,640)</u>
	<u>(660)</u>

### Impact of acquisition on the results of the Group

Included in the profit for the year, there is approximately HK\$754,000 attributable to the additional business generated by Jinxin Keyuan and revenue for the year includes HK\$4,171,000 generated from Jinxin Keyuan.

Had the acquisition been completed on 1 April 2020, the Group's revenue for the year would have been approximately HK\$644,553,000, and loss for the year would have been approximately HK\$188,737,000.

## 33. DISPOSAL OF SUBSIDIARIES

Activemix Investments Limited and its subsidiaries, Dynamic Success and its subsidiaries, Classic Grace and its subsidiaries and Concord Aces and its subsidiaries

On 30 March 2021, the Group entered into a sale and purchase agreement to dispose of the entire equity interest in certain of subsidiaries, at a consideration of approximately HK\$4. The disposal was completed on 30 March 2021.

Details of the aggregate net assets of certain of subsidiaries included in the consolidated financial statements of the Group as at the completion date of the disposal are set out below:

	HK\$'000
<b>Consideration transferred:</b>	
Cash consideration	<u>—*</u>

\* The amount is less than HK\$1,000.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 33. DISPOSAL OF SUBSIDIARIES (continued)

Analysis of assets and liabilities over which control was lost:

	HK\$'000
Other receivables and deposits	33,503
Bank balance and cash	27
Trade payables	(19)
Accruals and other payables	(11,970)
Tax payable	(1,173)
	<hr/>
Net assets disposed of	20,368
 <b>Loss on disposal of subsidiaries:</b>	
Consideration	—*
Release of reserves upon disposal of subsidiaries	207
Net assets disposed of	(20,368)
	<hr/>
Loss on disposal of subsidiaries	(20,161)
 <b>Net cash outflow arising on disposal:</b>	
Cash consideration	—*
Less: bank balances and cash disposed of	(27)
	<hr/>
Net cash outflow	(27)
	<hr/>

\* The amount is less than HK\$1,000.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 34. SHARE CAPITAL

	2021		2020	
	Number of share	Amount HK\$'000	Number of share	Amount HK\$'000
<b>Authorised:</b>				
Ordinary shares of HK\$0.01 each	20,000,000,000	200,000	20,000,000,000	200,000
<b>Issued and fully paid:</b>				
As at 1 April, ordinary shares of HK\$0.01 each	3,564,945,946	35,649	3,564,945,946	35,649
Issue of shares (note)	75,681,511	757	–	–
	3,640,627,457	36,406	3,564,945,946	35,649
As at 31 March, ordinary shares of HK\$0.01 each	3,640,627,457	36,406	3,564,945,946	35,649

Note: On 9 February 2021, the Company entered into an acquisition agreement with vendors to acquire 60% equity interest in Jinxin Keyuan and agreed to allot and issue, an aggregate of 75,681,511 consideration shares at the closing price of HK\$0.083 per consideration share.

## 35. MAJOR NON-CASH TRANSACTION

### During the year ended 31 March 2021

The Company allotted and issued an aggregate of 75,681,511 shares at HK\$0.083 per shares as part of the consideration for acquisition of 60% equity interest in Jinxin Keyuan.

### During the year ended 31 March 2020

- (i) Upon application of HKFRS 16 relating to operating leases, the Group recognised approximately HK\$5,924,000 of right-of-use assets and approximately HK\$5,924,000 of lease liabilities.
- (ii) The Group entered into new lease agreements for the use of leased buildings for fixed terms of 2 years to 3 years. On the lease commencement, the Group recognised approximately HK\$6,474,000 of right-of-use assets and approximately HK\$6,474,000 of lease liabilities.
- (iii) The Group entered into a new loan agreement of approximately HK\$556,440,000, which approximately HK\$5,621,000 has been offset for acquisition of trust guarantee fund which was classified as financial assets at FVTOCI.
- (iv) The Group acquired an equity investment in an unlisted entity in PRC which was classified as financial assets at FVTOCI, by offsetting other receivables amounting to HK\$22,482,000.
- (v) The Group entered into a loan novation agreement with independent third party, amount to HK\$20,000,000 by offsetting with other receivables.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 36. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the consolidated statement of cash flows as cash flows from financing activities.

	<b>Lease liabilities</b>	<b>Borrowings</b>	<b>Total</b>
	HK\$'000	HK\$'000	HK\$'000
As at 1 April 2019	6,672	22,329	29,001
Cash flows:			
Proceeds from borrowings	–	556,440	556,440
Repayment of borrowings	–	(2,329)	(2,329)
Repayment of lease liabilities	(5,794)	–	(5,794)
Non-cash items:			
Interest accrued	880	–	880
Exchange alignment	(122)	(14,835)	(14,957)
Offset with other receivables	–	(20,000)	(20,000)
New leases entered	6,474	–	6,474
Covid-19-related rent concession income	(84)	–	(84)
Offset with acquisition of financial assets at FVTOCI	–	5,621	5,621
As at 31 March 2020 and 1 April 2020	8,026	547,226	555,252
Cash flows:			
Proceeds from borrowings	–	36,145	36,145
Repayment of borrowings	–	–	–
Repayment of lease liabilities	(6,145)	–	(6,145)
Non-cash items:			
Interest accrued	523	–	523
Exchange alignments	201	43,785	43,986
<b>As at 31 March 2021</b>	<b>2,605</b>	<b>627,156</b>	<b>629,761</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 37. MATERIAL RELATED PARTY TRANSACTIONS

Save as disclosed elsewhere in the consolidated financial statements, the Group had the following material transactions with related parties during the year:

### (a) Transactions with related parties

	2021 HK\$'000	2020 HK\$'000
Financing services provided to the Group by:		
Shanxi Environment Protection Fund Company Limited* (山西省環境保護基金有限公司, "Shanxi Fund") (note (i))	10,636	–
Shanxi Huan Ji Long Ding Investment Company Limited* (山西環基龍鼎投資有限公司, "Shanxi Huan Ji") (note (ii))	343	–
Finance costs incurred on the borrowings from Shanxi Jin Tong (note (iii))	389	–

Notes:

- (i) As Shanxi Dadi Environment Investment Holdings Co. Ltd\* (山西大地環境投資控股有限公司) ("Dadi Environment") is a substantial shareholder of the Company, and Shanxi Fund is a subsidiary of Dadi Environment, Shanxi Fund is an associate of a substantial shareholder of the Company and hence a connected person of the Company under the GEM Listing Rules.
- (ii) As Shanxi Huan Ji is a subsidiary of Shanxi Fund, Shanxi Huan Ji is an associate of a substantial shareholder of the Company and hence a connected person of the Company under GEM Listing Rules.
- (iii) As Shanxi Jin Tong is a subsidiary of Shanxi Fund, Shanxi Jin Tong is an associate of a substantial shareholder of the Company and hence a connected person of the Company under GEM Listing Rules.

### (b) Compensation to key management personnel

Compensation to directors of the Company during the year is as follows:

	2021 HK\$'000	2020 HK\$'000
Short-term benefits	8,932	5,404
Retirement scheme contribution	286	142

\* For identification purpose only

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 37. MATERIAL RELATED PARTY TRANSACTIONS *(continued)*

### (b) Compensation to key management personnel *(continued)*

The remuneration of directors of the Company and key executives is determined by the remuneration committee with due regard to the performance of individuals and market trends. Further details of directors' emoluments are included in note 14 to the consolidated financial statements.

### (c) Borrowings from related parties

	2021 HK\$'000	2020 HK\$'000
Outstanding balance of short-term borrowings from related party, Shanxi Jin Tong (note (i))	<u>35,566</u>	–

Note:

- (i) As Shanxi Jin Tong is a subsidiary of Shanxi Fund, Shanxi Jin Tong is an associate of a substantial shareholder of the Company and hence a connected person of the Company under GEM Listing Rules. The short-term borrowings were unsecured, bear interest at 8.0% and repayable within one year.
- (d) Corporate guarantee is provided by Shanxi Environment is a substantial shareholder of the Company, for the borrowings disclosed in note 30.

## 38. DEFINED BENEFIT PLANS

The Group operates a Mandatory Provident Fund Scheme ("MPF Scheme") for all qualifying employees. The assets of the MPF Scheme are held separately from those of the Group, in fund under the control of trustees. The Group contributes 5% of relevant payroll costs (limited to HK\$30,000 per annum of each individual employee) to the MPF Scheme, which contribution is matched by employees.

The employees employed in the PRC subsidiaries are members of the state-managed retirement benefits schemes operated by the China government. The PRC subsidiaries are required to contribute to the retirement benefits schemes based on a certain percentage of their payroll to fund the benefits. The only obligation of the Group with respect to these retirement benefits schemes is to make the required contributions under the schemes.

Employees employed by the Group outside Hong Kong are covered by the appropriate local defined contribution schemes pursuant to the local labour rules and regulations.

\* For identification purpose only

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 39. SHARE OPTION SCHEME

Pursuant to a resolution passed at the annual general meeting of the Company held on 25 September 2012, a new share option scheme (the "New Share Option Scheme") was adopted by the Company.

The previous share option scheme of the Company (the "Old Share Option Scheme") was expired on 2 August 2012, no further options can be granted under the Old Share Option Scheme thereafter. All outstanding share option granted under the Old Share Option Scheme prior to the said expiry shall be lapsed in accordance with the provisions of the Old Share Option Scheme.

The major terms of the New Share Option Scheme are summarised as follows:

- (a) The purpose of the New Share Option Scheme is to enable the Group to grant share options to selected participants as incentives or rewards for their contribution to the Group.
- (b) The participants include:
  - (i)
    - (1) any employee or proposed employee of the Company, any of its subsidiaries or any entity ("Invested Entity") in which the Group holds an equity interest, including any executive director of the Company, any of such subsidiaries or any Invested Entity;
    - (2) any non-executive director (including independent non-executive directors) of the Company, any of its subsidiaries or any Invested Entity;
    - (3) any supplier of goods or services to any member of the Group or any Invested Entity;
    - (4) any customer of the Group or any Invested Entity;
    - (5) any person or entity that provides research, development or other technological support to the Group or any Invested Entity;
    - (6) any shareholder of any member of the Group or any Invested Entity or any holder of any securities issued by any member of the Group or any Invested Entity; and
    - (7) any joint venture partner or counter-party to business transactions of the Group.
  - (ii) any company wholly owned by one or more persons belonging to any of the above classes of participants.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 39. SHARE OPTION SCHEME *(continued)*

- (c) The exercise price of a share option shall be a price determined by the directors and shall at least be the higher of:
  - (i) the closing price of a share of the Company as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a business day; and
  - (ii) the average closing price of a share of the Company as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant.
- (d) Maximum number of shares:
  - (i) The total number of shares which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the New Share Option Scheme and any other share option schemes of the Company must not exceed 30% of the shares in issue from time to time; and
  - (ii) The total number of shares which may be issued upon exercise of all share options to be granted under the New Share Option Scheme and any other schemes must not in aggregate, exceed 10% of the shares in issue at the date of adoption of the New Share Option Scheme (the "Limit") provided that share options lapsed in accordance with the terms of the New Share Option Scheme will not be counted for the purpose of calculating the Limit.
- (e) The total number of shares issued and to be issued upon the exercise of share options granted and to be granted to each participant (including both exercised and outstanding options) in any 12-month period up to and including the date of grant must not exceed 1% of the shares in issue.
- (f) The exercisable period should be determined by the board of directors upon grant of the share option but in any event should not exceed 10 years from the date of grant of the share option.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 39. SHARE OPTION SCHEME (continued)

As at 31 March 2020, the exercisable period has been matured and no share option have been exercised. All share options have been lapsed.

During the years ended 31 March 2021 and 31 March 2020 the Company's share options granted under the share option schemes are as follows:

Date of grant	Category of eligible persons	Exercise price	Exercise period	Outstanding at 1 April 2019	Lapsed during the year	Outstanding at 31 March 2020
13 January 2017	Consultants	0.275	13 January 2017 to 12 January 2020	61,600,000	(61,600,000)	–
			Total	61,600,000	(61,600,000)	–
			Exercisable at the beginning and at the end of the year	61,600,000	–	–
			Weighted average exercise price	HK\$0.28	HK\$0.28	–

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 39. SHARE OPTION SCHEME *(continued)*

The fair value of options granted on 13 January 2017 is determined using the Black-Scholes Option Pricing Model with the expected volatility which is based on the historical share price volatility over the past two years. The following significant assumptions were used to derive the fair values using the Black-Scholes Option Pricing Model:

<b>Date of grant</b>	<b>13 January 2017</b>
Total number of share options	258,000,000
Option value	HK\$0.1267
Option life	3 years
Expected tenor	3 years
Exercise price	HK\$0.275
Stock price at the date of grant	HK\$0.275
Volatility	75.514%
Risk free rate	1.229%

For equity-settled share-based payments with parties other than employees, the Group has rebutted the presumption that the fair values of the services received can be estimated reliably.

As in the opinion of the directors, the Group measured the services received from these parties and its fair value is approximate to the fair values of the share options granted using the trinomial option pricing model, at the date these parties rendered related services to the Group.

Expected volatility was determined by using the historical volatility of the Company's share price over certain historical periods. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions and behavioural considerations.

No share-based payment expense was recognised for the years ended 31 March 2021 and 2020 in relation to share option granted by the Company. During the year ended 31 March 2020, 61,600,000 share option were lapsed.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

### 40.1 General information of subsidiaries

Details of the Group's subsidiaries at the end of the reporting period are set out below.

Name of Subsidiary	Place of incorporation/ operation	Issued and fully paid share capital	Proportion of ownership interest						Principal activities
			Group's effective interest		Held by the Company		Held by a subsidiary		
			2021	2020	2021	2020	2021	2020	
Activemix Investment Limited	British Virgin Islands/ Hong Kong	US\$1	-	100%	-	100%	-	-	Securities investment
Keen Renown Limited	British Virgin Islands/ British Virgin Islands	US\$200	60%	60%	-	-	60%	60%	Investment holding
Dadi International Culture Media Holdings Limited	Hong Kong/ Hong Kong	HK\$1	100%	100%	-	-	100%	100%	Advertising and media related services
Ziyi Management Consulting (Shanghai) Company Limited* (梓懿管理諮詢(上海)有限公司) (note a)	The PRC/The PRC	US\$1,000,000	60%	60%	-	-	60%	60%	Advertising and media related services
Shanghai Zhongteng Advertising Limited* (上海中騰廣告有限公司) (note b)	The PRC/The PRC	RMB20,000,000	60%	60%	-	-	60%	60%	Advertising and media related services
Shanghai Si Xuan Advertisement Company Limited* (上海思璇廣告有限公司) (note c)	The PRC/The PRC	RMB100,000	-	100%	-	-	-	100%	Advertising and media related services
Hangzhou Lianli Advertising Limited* (杭州聯力廣告有限公司) (note b)	The PRC/The PRC	RMB50,000	60%	60%	-	-	60%	60%	Advertising and media related service
First FinTech (Shanghai) Company Limited* (眾網金融科技(上海)有限公司) (note a)	The PRC/The PRC	RMB9,215,770	100%	100%	-	-	100%	100%	Financial leasing and other financial services
Shenzhen City Jia Ying Financial Leasing Company Limited* (深圳市嘉盈融資租賃有限公司) (note a)	The PRC/The PRC	US\$2,050,201	100%	100%	100%	100%	-	-	Financial leasing and other financial services
Dadi Nandou Culture Media (Beijing) Co., Ltd.* (大地南斗文化傳媒(北京)有限公司) (note b)	The PRC/The PRC	RMB3,800,000	51%	51%	-	-	51%	51%	Administrative services on performing arts industry
Dadi Feichi Culture Development (Shanghai) Co., Limited* (大地飛馳文化發展(上海)有限公司) (note b)	The PRC/The PRC	RMB5,000,000	51%	51%	-	-	51%	51%	Publication, purchase and distribution of books
Shanxi Dadi Holdings Equity Investment Fund Management Co., Ltd.* (山西大地控股股權投資基金管理有限公司) (note b)	The PRC/The PRC	RMB6,000,000	60%	60%	-	-	60%	60%	Fund management, investment management, assets management and equity investment
Shanxi Jinxin Keyuan Environmental Protection Science and Technology Co., Ltd.* (山西晉新科源環保科技有限公司) (note b)	The PRC/The PRC	RMB15,000,000	60%	-	-	-	60%	-	Environmental consultancy service

\* For identification purpose only

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(continued)*

### 40.1 General information of subsidiaries *(continued)*

Notes:

- (a) These subsidiaries are wholly foreign owned enterprises in the PRC.
- (b) These subsidiaries are domestic enterprise with limited liabilities established in the PRC.
- (c) This subsidiary is a domestic enterprise with limited liabilities established in the PRC. The subsidiary is indirectly held by the Company through contractual arrangement by Mr. Sun Yiqi who holds the interest in the subsidiary of 100%.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

None of the subsidiaries had any debt securities outstanding at the end of the year or at any time during the year.

The following are the summarised financial information for Shanghai Si Xuan, which is accounted for a wholly owned subsidiary under contractual arrangement.

	2021 HK\$'000	2020 HK\$'000
<b>Shanghai Si Xuan</b>		
Current assets	–	11,416
Current liabilities	–	(7,785)
Net assets	–	3,631
Revenue	–	–
Loss for the year	–	–

Under the current PRC regulations, the Group is not allowed to directly hold the equity interests in an advertising and media company. Foreign companies are allowed to acquire 100% equity interests in the advertising enterprise in the PRC in accordance with the provision of Regulations for Merger with and Acquisition of Domestic Enterprises by Foreign Investors and Regulations on the Administration of Foreign-funded Advertising Enterprises.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(continued)*

### 40.1 General information of subsidiaries *(continued)*

Hence, the contractual arrangement are designed to provide the Group with effective control over and the right to enjoy the economic benefits in and assets of Shanghai Si Xuan. Upon the contractual arrangement becoming effective, the Group is able to consolidate 100% of the interests in Shanghai Si Xuan by treating this company as indirectly non-wholly owned subsidiary.

At the end of the reporting period, the Company has other subsidiaries that are not material to the Group. A majority of these subsidiaries operate in the PRC. The principal activities of these subsidiaries are summarised as follows:

Principal activities	Principal place of business	Number of subsidiaries	
		2021	2020
Administrative services on performing arts industry	The PRC	1	1
Fund management, investment management, assets management and equity investment	The PRC	1	1

### 40.2 Details of non-wholly owned subsidiaries that have material non-controlling interests ("NCI")

The table below shows the details of non-wholly-owned subsidiaries of the Group that have material NCI:

Name of subsidiary	Place of incorporation and principal place of business	Proportion of ownership interests and voting rights held by NCI		Total comprehensive income/(expense) allocated to NCI		Accumulated NCI	
		2021	2020	2021	2020	2021	2020
				HK\$'000	HK\$'000	HK\$'000	HK\$'000
Keen Renown Group	The PRC	40%	40%	(50,238)	1,465	(40,485)	9,753
Dadi Feichi Culture Development (Shanghai) Co., Limited	The PRC	49%	49%	16,119	55,143	21,367	38,871
Jinxin Keyuan	The PRC	40%	–	(91)	–	7,907	–
Individually immaterial subsidiaries with non-controlling interests						2,356	3,279
						<b>(8,855)</b>	<b>51,903</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(continued)*

### 40.2 Details of non-wholly owned subsidiaries that have material non-controlling interests ("NCI") *(continued)*

The following table lists out the information relating to Dadi Feichi Culture Development (Shanghai) Co., Limited which have material NCI. The summarised financial information presented below represents the amounts before intergroup eliminations.

	2021 HK\$'000	2020 HK\$'000
NCI percentage	<b>49%</b>	49%
Current assets	<b>934,762</b>	660,033
Non-current assets	<b>7,310</b>	7,110
Current liabilities	<b>(898,251)</b>	(39,275)
Non-current liabilities	<b>(215)</b>	(548,540)
Net assets	<b>43,606</b>	79,328
Carrying amount of NCI	<b>21,367</b>	38,871
Revenue	<b>608,534</b>	1,123,007
Profit for the year	<b>26,937</b>	115,796
Total comprehensive income	<b>32,895</b>	112,537
Total comprehensive income allocated to NCI	<b>16,119</b>	55,143
Dividend declared to NCI	<b>33,623</b>	19,115
Net cash flows generated from/(used in) operating activities	<b>60,675</b>	(475,897)
Net cash flows generated from/(used in) investing activities	<b>3</b>	(65)
Net cash flows (used in)/generated from financing activities	<b>(60,435)</b>	477,198

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(continued)*

### 40.2 Details of non-wholly owned subsidiaries that have material non-controlling interests ("NCI") *(continued)*

The following table lists out the information relating to Keen Renown Group which have material NCI. The summarised financial information presented below represents the amounts before intergroup eliminations.

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
NCI percentage	<b>40%</b>	40%
Current assets	<b>174,472</b>	280,272
Non-current assets	–	1,259
Current liabilities	<b>(275,685)</b>	(257,150)
Net (liabilities)/assets	<b>(101,213)</b>	24,381
Carrying amount of NCI	<b>(40,485)</b>	9,753
Revenue	–	25,289
(Loss)/profit for the year	<b>(134,352)</b>	4,969
Total comprehensive (expense)/income	<b>(125,593)</b>	3,662
Total comprehensive (expense)/income allocated to NCI	<b>(50,238)</b>	1,465
Net cash flows generated from operating activities	<b>13</b>	857

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(continued)*

### 40.2 Details of non-wholly owned subsidiaries that have material non-controlling interests ("NCI") *(continued)*

The following table lists out the information relating to Jinxin Keyuan which have material NCI. The summarised financial information presented below represents the amounts before intergroup eliminations.

	2021 HK\$'000
NCI percentage	<u>40%</u>
Current assets	32,318
Non-current assets	114
Current liabilities	<u>(12,665)</u>
Net assets	<u>19,767</u>
Carrying amount of NCI	<u>7,907</u>
<b>Period from 10 February 2021 to 31 March 2021</b>	
Revenue	4,171
Profit for the period	563
Total comprehensive expense	(227)
Total comprehensive expense allocated to NCI	(91)
Dividend declared to NCI	<u>3,842</u>
Net cash flows generated from operating activities	<u>706</u>

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

	2021 HK\$'000	2020 HK\$'000
<b>Non-current assets</b>		
Property, plant and equipment	42	66
Right-of-use assets	237	3,237
Investments in subsidiaries	36,956	36,962
	<hr/>	<hr/>
	37,235	40,265
<b>Current assets</b>		
Amount due from subsidiaries	12,765	21,407
Other receivables and deposits	69,903	2,436
Bank balances and cash	1,221	19,278
	<hr/>	<hr/>
	83,889	43,121
<b>Current liabilities</b>		
Accruals and other payables	12,265	8,588
Borrowings	35,566	–
Lease liabilities	270	3,252
	<hr/>	<hr/>
	48,101	11,840
<b>Net current assets</b>	<hr/>	<hr/>
	35,788	31,281
<b>Total assets less current liabilities</b>	<hr/>	<hr/>
	73,023	71,546

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

(continued)

	Note	2021 HK\$'000	2020 HK\$'000
<b>Capital and reserves</b>			
Share capital	34	36,406	35,649
Reserves		36,617	35,627
<b>Total equity</b>		<b>73,023</b>	71,276
<b>Non-current liability</b>			
Lease liabilities		–	270
<b>Total equity and non-current liability</b>		<b>73,023</b>	71,546

The Company's statement of financial position was approved and authorised for issue by the board of directors on 22 June 2021 and signed on its behalf by:

**Fu Yuanhong**  
Director

**Wu Xiaoming**  
Director

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2021

## 41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

(continued)

### Movement in the Company's reserves

	Share capital HK\$'000	Share premium HK\$'000	Contributed surplus HK\$'000	Share-based compensation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2019	35,649	1,823,073	325,866	7,802	(2,041,446)	150,944
Loss and total comprehensive expenses for the year	-	-	-	-	(79,668)	(79,668)
Lapse of share options	-	-	-	(7,802)	7,802	-
As at 31 March 2020 and 1 April 2020	35,649	1,823,073	325,866	-	(2,113,312)	71,276
Profit and total comprehensive income for the year	-	-	-	-	9,750	9,750
Issue of shares, net of issuing expense (note 32)	757	5,500	-	-	-	6,257
Dividend declared and paid	-	-	(14,260)	-	-	(14,260)
<b>As at 31 March 2021</b>	<b>36,406</b>	<b>1,828,573</b>	<b>311,606</b>	<b>-</b>	<b>(2,103,562)</b>	<b>73,023</b>

## 42. COMPARATIVE INFORMATION

Certain comparative amounts have been reclassified to conform with the current year's presentation.

## 43. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the board of directors on 22 June 2021.

# Summary of Financial Information

## RESULTS

	For the year ended 31 March				
	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000
<b>Continuing operations</b>					
Revenue	47,648	69,218	107,159	1,225,016	<b>615,941</b>
Profit/(loss) before taxation	(113,861)	(52,389)	(46,169)	133,147	<b>(184,643)</b>
Income tax expenses	(1,525)	(697)	(1,618)	(40,986)	<b>(11,485)</b>
Profit/(loss) for the year from continuing operations	(115,386)	(53,086)	(47,787)	92,161	<b>(196,128)</b>
<b>Discontinued operations</b>					
Profit/(loss) for year from discontinued operations	(456)	359	–	–	<b>–</b>
<b>Profit/(loss) for the year</b>	<b>(115,842)</b>	<b>(52,727)</b>	<b>(47,787)</b>	<b>92,161</b>	<b>(196,128)</b>
<b>Profit/(loss) attributable to:</b>					
owners of the Company	(113,701)	(60,037)	(42,680)	34,588	<b>(152,500)</b>
non-controlling interests	(2,141)	7,310	(5,107)	57,573	<b>(43,628)</b>
	<b>(115,842)</b>	<b>(52,727)</b>	<b>(47,787)</b>	<b>92,161</b>	<b>(196,128)</b>

## ASSETS AND LIABILITIES

	As at 31 March				
	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000
Non-current assets	34,559	25,149	23,193	53,733	<b>48,786</b>
Current assets	487,613	590,676	615,271	1,171,396	<b>1,292,132</b>
Current liabilities	80,810	104,971	148,151	139,659	<b>970,215</b>
Non-current liabilities	19,077	7,855	–	549,655	<b>215</b>